JAMHURI YA MUUNGANO WA TANZANIA

#### **OFISI YA RAIS**

#### TAWALA ZA MIKOA NA SERIKALI ZA MITAA



## HALMASHAURI YA WILAYA YA BIHARAMULO

# MPANGO MKAKATI WA HALMASHAURI YA WILAYA KWA KIPINDI CHA MIAKA MITANO KUANZIA 2016/2017-2020/2021

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#### Maelezo ya Mh. Mwenyekiti wa Halmashauri

Halmashauri imedhamiria kupata mafanikio katika kutekeleza mpango II wa Taifa wa maendeleo wa 2016/2017-2020/2021 pamoja na utekelezaji wa dira ya taifa ya 2025 na malengo endelevu ya maendeleo ya 2030

Mpango wa maendeleo unalenga kuleta mabadiliko ya uchumi wa viwanda na maendeleo ya watu hivyo kuiwezesha kukua kutoka nchi ya uchumi mdogo kwenda nchi yenye uchumi kati. Changamoto tulizonanzo ni namna gani halmashauri ni namna gani Halmahauri inaweza kuchangia katika ukuaji wa uchumi kupitia fursa ya uwepo wa mpango wa maendeleo ili kufikia kwenye uchumi wa kati, maeneo yenye changamoto ni pamoja upungufu wa miundo mbinu katika huduma za kiuchumi na kijamii mfano;upungufu wa vituo vya kutolea huduma za afya, madarasa, nyumba za watumishi, ofisi za vijiji na kata, viwanda(viwanda vidogo/kati na vikubwa), mifumo ya masoko, mapato ya ndani, makazi duni katika kaya, mipango ya matumizi bora ya ardhi na barabara kurahisisha usafiri na mawasiliano. Aidha, Halmashauri inakabiliwa na changamoto za wataalam ambao watawezesha utoaji huduma na maendeleo kwa jamii na utawala bora lakini pia masuala ya mtambuka kama jinsia, mazingira, UKIMWI na masuala ya rushwa.

Serikali ya awamu ya tano imedhamiria katika kuleta mabadiliko kwa kuboresha maisha ya Watanzania. Ili kuweza kufanya haya tunatakiwa kubadilika kifikra kwa kufanya kazi kwa nguvu na akili kuondoa vikwazo vinavyosababisha tuwe maskini. Kwa hatua hiyo halmashauri lazima ione maendeleo endelevu kwa wanachi wake

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Katika kutekekeza mpango mkakati huu , ni imani yangu kuwa sera za kitaifa zitazingatiwa ikiwemo ilani ya CCM ya 2015 na ushiriki wa Jamii nyenyewe, uboreshaji wa huduma na kupunguza umaskini wa kipato vimepewa kipaumbele na katika mpango mkakati huu. Kwa niaba yangu na management ya Halmashauri tutahakikisha yote tuliyopanga tunayatekeleza.

#### Mh. AFISA GARIATANO

#### Mwenyekiti wa Halamashauri

#### BIHARAMULO

#### Maelezo ya Mkurugenzi Mtendaji (W)

Mpango Mkakati wa miaka mitano ni mwelekeo wa Halmashauri katika kusaidia taasis kuamua nini na wapi tunataka kufika pia hatua muhimu za kuchukua. Katika kuandaa mpango huu Halmashauri imeshirikisha manejimenti na wadau mbalimbali wa maendeleo. Ni imani kuwa mkakati utatoa fursa na kujibu changamoto kubwa, kutumika katika utekelezaji na uendeshaji wa kila siku na kuchukua hatua ili kuboresha utendaji

Mkakati huu umeanisha kwa nini halmashauri ipo, malengo 8, matarajio ya wadau katika utoaji wa huduma na namna ya kupima utendaji. Mpango mkakati ni taarifa inayoishi na inahitaji kuboreshwa kila mara. Yaliyoandikwa humu yamefanyiwa kazi kwa muda wa miezi sita kuzingatia ushauri, mijadala na mapitio. Mpango umefanyiwa maboresho kuangalia mabadiliko yaliyopo ya kisera na wakati kwenye Halmashauri na kuzingatia ilani ya CCM ya mwaka 2015 na maelekezo ya serikali ya awamu ya tano.

Tunahitahitaji ushirikiano wa pamoja (team work) ili kutekeleza mpango huu ambapo Malengo ,shabaha, shughuli na mikakati imeandaliwa kwa kipindi cha miaka mitano ijayo. Wataalam waliopo kwenye Halmashauri ,shabaha zilizoandaliwa tunaamini mkakati wa 2016/2017-2020/2021 utatekelezwa na kufikia malengo ya kupunguza kiwango cha umaskini kwa Jamii. Tukitambua kuwa jukumu la mamlaka ya serikali za ni kupambana na umaskini na maelefu ya wana Biharamulo wanatutegemea sisi Halmashauri, hivyo kushindwa kutekeleza hili sio dhamira yetu.

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Napenda kutoa shukrani zangu za dhati kwa wale wote walioshiriki katika kuandaa mpango Mkakati huu. Napenda kutoa shukrani kwa wataalam kwa kusimamia, zaidi napeleka shukrani zangu za pekee kwa idara ya mipango kwa kuratibu wakati wa zoezi la kuandaa mpango huu hadi kufikia hatua hii kuwa rahisi. Natoa rai kwa wadau wote kushiriki kikamilifu kwa nguvu mpya ili kuleta maendeleo kwa wananchi.

## (WENDE I, NG'AHALA) MKURUGENZI MTENDAJI WILAYA BIHARAMULO.

#### SURA YA KWANZA

#### UTANGULIZI

Katika kipindi cha miaka ya hivi karibuni serikeli ya Tanzania imekuwa ikifanya maboresho mbalimbali ya kitaasis na kimfumo ambayo inalenga katika kuboresha utoaji wa huduma kwa wananchi wake. Katika hatua za maboresho dira, mwelekeo , sera, mikakati na mipango mbalimbali imeandaliwa. Kati yake ni dira ya Taifa ya 2025 na dira ya zanziba ya 2020, Mkakati wa kukuza uchumi na kupunguza umaskini (MKUKUTA/NSGRP) na MKUZA kwa zanaziba, na mpango wa maendeleo II wa 2016/2017 ambapo malengo na shabaha za Mkukuta II.

Maboresho hayo ni pamoja na uboreshaji wa sekta za umma(PSRP), Maboresho ya serikali za mitaa(LGRP) na maboresho ya kisekta(specific sector reforms). Ili kutekeleza dira na maboresho hayo mipango mikakati ya muda wa kati imeandaliwa katika ngazi ya mawizara na taasis zinazojitegemea(MDA) na mamlaka za serikali za Mitaa(LGAs). Mfumo unaotumika katika kuandaa mipango na bajeti ni mfumo wa bajeti wa muda wa kati (MTEF) kwa uzingatiaji wa mwongozo unaotolewa wa wizara ya fedha na mipango(PO-RALG) kila mwaka

Katika kusaidia kufanya maboresho hayo mwaka 1998 serikali ilifanya maboresho ambapo ileta mfumo uliofahamika kama "white paper", maboresho yalilenga mifumo ya serikali za mitaa. Maboresho yalilenga ugatuaji wa madaraka ya kisiasa, majukumu na fedha kwenye serikali. Maboresho mwanzoni yalikuwa kwenye maeneo manne ambayo ni ugatua madaraka kisiasa, fedha, utawala na mahusiano kati ya serikali kuu na mamlaka za serikali za mitaa

Kwa hatua za mwanzo maboresho yalikuwa ofisi ya Rais na baadaye yalihamishiwa ofisi ya Waziri mkuu Tawala za mikoa na serikali za mitaa kutokana na hilo ndipo wizara ya za tawala za mikoa na mamlaka za serikali za mitaa ilianzishwa. Tangu kuanzishwa kwa mbaoresho mipango na bajeti imekuwa ikiandaliwa mfano; mwaka 1999-2002, 2002-2005, 2005-2008, 2008-2010 na 2011/2012-2016.

Maelekezo kwa serikali za mitaa ilikuwa kuweka mfumo mpya katika uendeshaji wa shughuli kwa kutumia mfumo mpya. Mfumo huo ulikuwa kwenye kutekeleza mipango kimkakati ambapo Halmashauri zilitakiwa kupitia hatua 17 kabla ya kufuzu baadaye zilipunguzwa kufikia hatua 11.

Wakati wa utekelezaji wa maboresho hayo , mapitio yamefanyika mara mbili, mapitio ya kwanza ilikuwa mwaka 2001 ambayo yalitofautisha kati ya maboresho ya mfumo na utendaji na mapitio ya pili yalikuwa mwaka 2004 ambayo yalikuja na ugatuaji wa madaraka kamili kwa mamlaka na madaraka kwenye serikali za mitaa (Decentralization by Devolution maalufu kama D by D).

Uandaaji wa mpango mkakati wa Halmashauri ni kutekeleza matakwa ya kisheria na miongozo , utekelezaji huu umeanza mwaka 2005 kwa vipindi tofauti tofauti kama 2006 – 2010, 2011/2012 -2015/2016 mpango ambao umefaniwa mapitio mwaka 2016. Baada ya mapitio hayo Halmashauri imeandaa mpango mkakati ambao utatekelezwa katika kipindi cha miaka mitano ijayo kuanzia mwaka 2016/2017 hadi 2020/2021. Ili kuweza kutekelezwa kwa mpango huu inahitajika MTEF zinazoandaliwa zizingatie maeneo ya kipaumbele yaliyomo kwenye mpango mkakati ili hatimaye tuweze kutekeleza mpango kwa ufanisi na kuleta tija kwa wananchi. Mgawanyo wa rasilimali wakati wa kuandaa bajeti (MTEF) uzingatie mahitaji ya Halmashauri hasa kwenye vipaumbele tulivyokuliana wote kutekelezwa katika kipindi cha miaka 5 ijayo. Kuwe na uwazi na kuhoji kuona maeneo ambayo sio ya kipaumbele yanapewa rasilimali fedha nyingi kuliko kwenye maeneo ya kipaumbe kwa kufanya hivyo itasaidia kutekeleza mpango mkakati kwa ufanisi na hivyo kufikia lengo kuu la kusogeza huduma za kijamii na kiuchumi husasani kupunguza umaskini wa kipato na ikizingatiwa kuwa Wilay yetu ni moja kati ya wilaya maskini nchini (ya pili kutoka mwisho kati ya wilaya 169 kwa Umaskili).

Taarifa hii sura nne. Sura ya kwanza inaeleza utangulizi, sura ya pili inaonesha tathimini (SWOT) , sura ya tatu inaelezea mapitio ya mpango mkakati wa miaka mitano iliyopita (2011/2012-2015/2016) na sura ya nne inaelezea mpango mkakati wa miaka mitano ijayo kwa kipindi cha 2016/2017-2020/2021. Mwisho ni kiambatanishi ikionesha malengo , shabaha, shughuli zitakazofanyika, mikakati, viashiria vya upimaji wakati wa kutekeleza na muda wa utekelezaji.

#### SURA YA PILI:

#### TATHMINI YA HALMASHAURI

#### 2.0 DIRA NA MWELEKEO WA HALMASHAURI

Katika kufanya tathmini na kwa kuzingatia hali ya sasa , mabadiliko ya kisera na mwelekeo wa nchi, mamlaka na majukumu ya halmashauri na hali ya utoaji wa huduma kwa wanachi na matarajio ya wadau wa maendeleo imeamuliwa dira na mwelekeo wa halmashauri iendelee kama ilivyo. Hivyo maelezo ya dira na mwelekeo wa halmashauri hakutakuwa na mabadiliko. Maelezo na Dira na mwelekeo wa halmashauri itaendelea kuwa kama ya miaka mitano iliyopita kama ifuatavyo;

## 2.1 Dira ya Halmashauri

Biharamulo district Council vision states that "A strong sustainable economy and healthily community that is enlightened and committed to their development"

#### 2.2 Mwelekeo wa Halmashauri

The mission statement of Biharamulo district council states that "Involvement and participation of the community and stakeholders in providing social and economic services by prudent use of the available resources through good governance and rule of law basis"

### 2.3 Mamlaka ya Halmashauri

Kifungu na 8 na 9 cha seria ya uanzishwaji wa serikali za mitaa ya mwaka 1982. Halmashauri ya wilaya imepewa mamlaka ya kisheria kutekeleza shughuli katika eneo la mipaka ya utawala. Kwa mamlaka hiyo , Halmashauri ya wilaya inaundwa na madiwani 24 kati yake ni mbunge wa Jamhuri ya muungano wa Tanzania, 17 ni wah. Madiwani wa kuchaguliwa na 6 ni wa kuteuliwa

### 2.4 Majukumu ya Halmashauri

Majukumu ya Halmashauri kwa mujibu wa sheria kwa muhtasari ni:

- a) Kuimarisha amani na utawala bora kwenye eneo la utawala
- b) Kutoa huduma za kijamii na kiuchumi kwa watu katika eneo la utawala
- c) Kuendeleza na kusimamia demokrasia, kusimamia ushiriki wa wanachi katika kutoa maamuzi
- d) Kuchukua za kupambana na umaskini, ujinga na maradhi
- e) Kusimamia na kuboresha ukusanyaji wa mapato kutoka kwenye vyanzo vyake ili kuwezesha utekelezaji wa majukumu yake kwa ufanisi.
- f) Kulinda na kusimamia matumizi ya rasilimali za asili na mazingira kwa maendeleo endelevu

## **2.5 VALUE STATEMENT**

#### 2.5 .1 Core Values

Halmashauri imedhamiria kufanya kazi kwa kuzingatia;

- Muda na ubora katika kutoa huduma
- Umoja katika kufanyakazi
- Uwazi
- Integrity and Ethics
- Utayari na ubunifu
- Utii wa sheria
- Usawa
- Ujuzi
- Njia shirikishi ya katika manejimenti

## 2.6 Malengo ya Halmashauri

Katika kutekeleza wajibu na majukumu na kufikia dira na mwelekeo , Halmashauri ina malengo makuu 8 ambayo yatatekelezwa katika kipindi cha miaka 5. Malengo hayo ni yale ambayo yapo katika mfumo wa uandaaji wa mipango na bajeti ya muda wa kati (MTEF). Malengo hayo 8 yanatekelezwa kwenye kila sekta na kitengo cha Halamshauri kwa kuzingatia miongozo, sheria na kanuni. Malengo hayo ni kama ifuatavyo;.

## 2.6.1 The eight broad Objectives with their descriptions follow:

- i. Lengo A: Huduma za Ukimwi kuboreshwa na maambukizi mapya kupunguzwa
- ii. Lengo B: Kuendendeleza na kuimarisha utekelezaji wa mkakati wa sera ya mapambano dhidi ya Rushwa
- iii. Lengo C: Upatikanaji na hali bora ya huduma za kijamii kuboreshwa
- iv. Lengo D: Miundo ya Huduma bora za kiuchumi na kijamii kuendelezwa
- v. Lengo E: Utawala bora na huduma za kiutawala kuboreshwa
- vi. Lengo F: Ustawi wa Jamii, Usawa wa kijinsia na uwezeshaji jamii kuboreshwa
- vii. Lengo G: Utayari wa usimamizi wa majanga na maafa kuimarishwa
- viii. Lengo H: Usimamizi wa rasilimali na mazingira

## 2.7 Madhumuni ya ya Mpango mkakati

Mpango mkakati una umuhimu kama ilivyoelekezwa katika sheria ya kwanzishwa kwa mamlaka za serikali za mitaa na maboresho mbalimbali yaliyokwishafanyika. Madhumuni yake ni kama ifuatavyo;

- Kutumika kama rejea kwa wadau na Halmashauri wakati wa kutekeleza majukumu yake
- Kuonesha muda wa utekelezaji wa malengo na shabaha
- Kuonesha viashiria vya utekelezaji na upimaji wa malengo
- Kuwezesha uandaaji bora wa bajeti ya Halmashauri
- Kutumika kama ni zana wakati wa utekelezaji wa shughuli za halmashauri.

## 2.8 Mfumo uliotumika wa uandaaji wa Mpango mkakati - Methodology

Nia shirikishi imetumika katika kuandaa mpango huu ambapo mapitio yamefanyika kabla ya kuandaa mpango wa miaka mitano ijayo. Mapitio yamefanyika kwenye idara na vitengo na hatimaye kila idara kuwasilisha kwenye kikao. Pia wadau wa nje kama mkoa wameshrikishwa kupitia ofisi ya Katibu tawala mkoa wa kagera. Uwezeshwaji ulisimamiwa na wataalam wa ndani na nje ya Halmashauri. Kwa ujumla waliowezesha wana uelewa na ujuzi juu ya uandaaji wa mipango. Mchakato umehusisha kufanya mapitio ya kuangalia dira, mwelekeo wa halmashauri, malengo makuu, shabaha na viashiria vya upimaji wa utekelezaji.katika kufanya mapitio dira na mwelekeo vitaendelea kubakia isipokuwa shabaha na viashiria vya upimaji wa utekelezaji baadhi vimebadilika kutokana na hali ya sasa. Uandaaji wa mpango huu umezingatia pia maelekezo ya kisera hasa za dira ya taifa ya 2025, malengo endelevu ya maendeleo ya 2030, mpango wa II wa maendeleo pamoja na uzoefu katika utekelezaji uliopatikana nchini na kwenye halmashauri.

Baada ya michakato hiyo rasimu ya mpango huo uliwasilishwa kwenye vikao vya manejimenti na baaday kwenye vikao vya kisheria kwa ajili ya kupitiswa ili kuwa kumbukumbu hali za Halmashauri.

## 2.7 UWEZO, VIKWAZO, FURSA, CHANGAMOTO NA MIKAKATI.

Wakati wa kufanya mapitio ya utekelezaji wa mpango mkakakti wa miaka 5 iliyopita , Halmashauri imejitathmini na kujua ina uwezo , vikwazo,fursa, changamoto na kuweka mikakati ya namna ya kutatua changamoto. Tathmini hiyo ni kama ifuatavyo

## 2.7.1 UWEZO NA VIKWAZO

	Uwezo		Vikwazo
•	Uwepo wa rasilimali watu ambao	•	ldadi ya watu waliopo wilayani
	inakadiriwa wilaya kuwa na watu zaidi		hawatumika ipasavyo kuzalisha
	390,147 kushiriki shughuli za uchumi	•	Uhalibifu wa mazingira
•	Uwepo wa ardhi nzuri kwa ajili ya kilimo,	•	Upungufu wa rasilimali watu
	mifugo na upandaji miti	•	Vyanzo vya mapato ni kidogo
•	Uwepo wa rasilimali watu	•	Uzalishaji wa mazao ya kilimo na
•	Uwepo wa vyanzo vya ndani vya mapato		mifugo ni kidogo
•	Uwepo wa miongozo na sera na sheria.		
•	Uwepo wa hali ya hewa nzuri ambayo		
	inawezesha kufanyika kwa shughuli za		
	kiuchumi		
Fu	rsa	Cł	nangamoto
•	Potential availability of arable land	•	Uhalibifu wa mazingira
•	Geographical location i.e Biharamulo district	•	Vyanzo vya mapato ni vichache
	is a strategic area for business	•	Upungufu wa rasilimali watu wenye
•	Availability of other stakeholders to support		sifa.
	the council	•	Ushirikishwaji mdogo toka serikali
•	Willingness of community to contribute for		kuu (Top down approach lead to
	development.		failure to achieve D – by - D strategy
•	Availability of government support i.e	•	Uhaba wa miundo mbinu ya
	budget, guidelines and policies.		madarasa, matundu ya vyoo,
•	Technical assistance from Regional		nyumba za walimu, na vyumba vya
	Secretariat		maabara, hosteli na majengo ya
			utawala
		•	Mifumo mibovu ya masoko ya
			mazao ya kilimo na mifugo (poor
			agricultural marketing systems in
			rural areas)
		•	Uhaba wa majengo ya ofisi za
			serikali za vijiji na kata na nyumba
			za wagani/watumishi ngazi za chini.

## 2.7.2 STRATEGIES TO OVERCOME CHALLENGES

Cł	allenges		Strategies
•	Uhalibifu wa mazingira	•	Recruitment of skilled staff
•	Vyanzo vya mapato ni vichache	•	Advocate higher authority to
•	Upungufu wa rasilimali watu wenye sifa.		disburse fund timely
•	Ushirikishwaji mdogo toka serikali kuu	•	Community sensitization on water
	(Top down approach lead to failure to		policy , formulation and
	achieve D – by - D strategy		registration of community owned
•	Uhaba wa miundo mbinu ya madarasa,		water supply organization
	matundu ya vyoo, nyumba za walimu, na		(COWSOs) and strengthening them
	vyumba vya maabara, hosteli na majengo	•	improve coordination systems from
	ya utawala		lower to higher levels (to facilitate
•	Mifumo mibovu ya masoko ya mazao ya		coordination systems
	kilimo na mifugo (poor agricultural	•	
	marketing systems in rural areas )		
•	Uhaba wa majengo ya ofisi za serikali za		
	vijiji na kata na nyumba za		
	wagani/watumishi ngazi za chini.		
•			
•	Shortage of skilled staffs		
•	Inadequate and late disbursement of		
	funds budget for execution of plan and		
	budget from central government		
•	Lack of community contribution to		
	operation and maintenance of water		
	facilities		
•	Environmental degradation		
•	Inadequate council own revenue sources		
•	Improper solid waste management at		
	growing centres		
•	Low productivity in Agriculture and		

	Livestock
•	Inadequate of classrooms, toilets,
	teachers' houses, administration blocks,
	hostels, dinning halls and furniture at
	primary and secondary schools
•	Inadequate village and ward office, staff
	house

#### **CHAPTER THREE**

#### 3.0 REVIEW OF THE FIVE YEAR STRATEGIC PLAN (2010/2011 - 2015/2016)

Prior to prepare the Strategic Plan 2016/2017 - 2020/2021, District Council carried out a review of Five years strategic plan (2010/2011-2015/2016) to determine the situation of its operation and what should be done to address the challenges and stakeholders expectations.

During the implementation of five years strategic plan despite the existence of other service providers it noted that the council remained to be the major service provider in all sectors, though it has other responsibilities which were to ensure that other service providers adhere to the national standards, guidelines and rules of offering the different services through -:

- Maintaining and facilitating peace, order and good governance within the area of jurisdiction.
- Promoting social welfare and economic well being of all persons in its areas of jurisdiction.
- Strengthening the social and economic development in the district.

- Protecting and enhancing the environment in order to sustain development.
- Effecting meaningful decentralization in political, financial and administrative matter in relation to the responsibilities and services in government authorities.
- Promoting and ensuring democratic participation and control of decision making by the people.
- Establishing and maintaining reliable source of revenue and other resources for the performance of its functions.
- Suppressing crime, maintain peace and good order and the protection of public and private property lawfully acquired.
- Regulating and improving agriculture, trade, commerce and industry.
- Enhancement of socio-economic services like health, education, social cultural, agriculture, livestock, environment, road and land development.

## 3.1 IMPLEMENTATION OF THE STRATEGIC PLANS 2010/2011 -2015/2016

During the implementation of the five year plan (2010/2011 -2015/2016, the council has noted a lot of success which indicate that the services were delivering to community and our customers have improved. The noted improvements are basically depending on social and economic services especially health, education, road infrastructure which makes the district and feeder roads passable throughout the year, accessibility to clean and safe water, education and good governance. Some of the noted achievement during the implementation of the five year plan is listed as follows;

## 3.2. 1 Objective A: Services improved and HIV/AIDS infections reduced

**Strategic Objective:** Reduce Prevalence rate of HIV/AIDS from 19.8% to 4% by 2016; Prevalence rate of HIV /AIDS infection rate reduced to 3.6% to June 2016. This indicates that more efforts and interventions were invested to address HIV/AIDS interventions to enable the community free from new HIV/AIDS infections. This is a huge improvement for the council

# 3.2.2 Objective B: Effective implementation of the national anticorruption strategic enhanced and sustained

Strategic Objective: No target was addressed to achieve this objective; new plan should address anticorruption strategies especially to invest in new generation free from corruption.

#### 3.2.3 Objective C: Access and quality of social services improved

Strategic objective 1:To provide safe, clean and adequate water to the community by2016;

Number of people with access to clean and safe drinking within 400m increased to 62% in 2016. This means that more than half population does get clean water within accepted meters

Strategic objective 2: Maternal mortality rate reduced from 105/100,000 to 100/100,000 by June 2016;

Maternal mortality rate reduced to 86/100,000 live births June 2016; number of health facilities increased from 16 dispensaries to 24, from 3 health centres to 5 health centres.

- Strategic objective 3: Improved infrastructure for sustainable and efficient urban water supply and sanitation services by 2016;
- Strategic objective 4: Academic performance of pupils for standard VII examinations increased to 92 and ranked a 1<sup>st</sup> position at regional level and 3<sup>rd</sup> position at national level. This is a big a achievement which gives a challenge to enhance and improve it throughout; teacher Pupils's ratio improved to 1:55 which is less than MKUKUTA II indicator of 1:45 for primary education; desk pupils ratios improved to 1:3; classroom pupils ration remained unattained which is 1:72 this also brings a challenge to a council to address in the next five years plan.

Strategic Objective 5: Increase of Pre-Primary Pupils by 50% by 2011/2012 to 2015/16

Preprimary school pupils increased to 12,846 in 85 pre -primary schools

Strategic Objective 6: To Increase Enrolment Rate In Secondary School by 100% by 2016 Enrolment rate in secondary school increased to 89% which is more than MKUKUTA indicator of 50%; performance rate for form II, IV and VI increased to 98%, 86% and 100% respectively. This achievement needs to be maintained and improved throughout Strategic Objective 7: Secondary school infrastructures in 18 secondary schools constructed by June 2016;

21 classrooms constructed, 39 laboratories, and 13 teachers houses, 60 toilets (stances), 1 hall, 7 dormitories ,1 library and 1444 tables and chairs were made up to June 2016.

# 3.2. 4 Objective D: Qualities and quantities of Economic services and infrastructure improved

Strategic Objective 1: Improvement of district/village road network by June

Road passability improved from 75% to 85% byJune 2016; road passability improved to 85%

Strategic Objective 2: To Increase number of registered SACCOS from 13 to 18 by June 2016.

Number of registers increased from 13 to 20 SACCOS

Strategic Objective 3: To increase number of registered agricultural marketing cooperatives societies from 8 to 11 by June 2016.

Number of registered Agricultural Marketing cooperative Societies increased from 8 to 11 AMCOS.

# 3.2.5 Objective E: Management of natural Resources and Environment improved

Strategic Objective 1: To undertake waste management and safe disposal of waste, recycling by 80% by 2016;

Environmental sanitation coverage increased from 64% to 68% in 2016. This indicate that there is a slight change in sanitation coverage

Strategic Objective 2: Improved quality and quantity of bee products by 80% by 2016;

Honey production increased to 97,493 which is equivalent to Tshs 10,533,000

## 3.2.6 Objective F: Social Welfare, Gender and Community empowerment improved

Strategic Objective 1: Facilitation of women involvement and gender participation in Development by 2011/12 to 201/16;

Gender participation in decision making improved which is an almost 45% represent women, the current status show the council chairman to date is a women

3.2.7 Objective G: improved	Emergence preparedness and Disaster Management
Strategic Objective:	No targets prepared to address the Objective
3.8 Objective H:	Good Governance and Administrative services Enhanced
Strategic objective 1: 2016;	Accuracy and Authenticity of Financial Reports every year by
	Reports have been prepared and the council has been getting unqualified reports for 6 years except for last year.
Strategic Objective 2: to 201	Increase own Source Revenue Collection to 100% by 2011/12
	Own sources revenue collection is 85% to June 2016
Strategic Objective 3:	Increased Projects to arrest poverty in the District by 2016
	Projects have been increased to arrest the poor the main challenge for this target is shortage and late disbursement of funds from all sources. And the planned projects their support depend on either foreign and central government funds
Strategic Objective 4: 2011/	Effective and Comprehensive District plan and budget by 12 to 2015/16;
are in	Council plan and budget (MTEF) have been prepared each year and place.
Strategic Objective 5:	Effective and Efficiency of Project implementation by 2016
	Implementation of the projects done almost by 1005, Monitoring and evaluation conducted to all sectoral projects quarterly, semi annually and annually reports were produced and are in place. The main challenge is shortage and late disbursement of funds

Strategic Objective 6:

District data bank not yet established, the data are kept in hardcopies and soft copies in respective department and sections. Quarterly, semiannual and annual reports are kept in shelves which make it difficult to pull when needed.

# **CHAPTER FOUR**

# 4.0 FIVE YEARS STRATEGIC PLAN 2016/2017 -2020/2021

Biharamulo District council in its plans for development will involve different stakeholders in decision making, planning process, resource mobilization, and implementation of plan and promoting investing in various opportunities through participatory approach. The Council will implement five years strategic plan as to comply and respond to the national development framework strategies. The plan is based upon the 8 broad objectives which are supported by examined targets and intervention. In summary are listed below but its details is found in annex 3 of this book

## 4.1 Objective A: Services improved and HIV/AIDS infections reduced

The HIV and AIDS pandemic will have very serious adverse implications for the District Council and the government at large unless changes in attitudes bring about positive changes in behavior. Biharamulo District council will continue to collaborate with experts within council and beyond in order to fight and address the problem. Strategies will complement existing interventions and will focus on the institutional component of the transmission and infection. This is a sensitive issue but one which cannot be avoided. The following are some of the key indicators to be achieved by 2021

4.1.1 HIV /AIDS infection rate reduced from 3.6% to 1.2% by 2021

4.1.2. Provision of Care treatment and support PLHA, widows, and orphans improved by 2021.

- 4.1.3 HIV/AIDS Intervention strengthened in 80 villages by June 2021
- 4.1.4 Create community HIV /AIDS response and awareness in 80 villages by June 2021

# 4.2 Objective B: Effective implementation of the national anticorruption strategic enhanced and sustained

4. 2.1 383 stakeholders capacitated in combating petty and grand corruption by 2021.

4.2.2 Effective implementation of the national ant corruption enhanced and sustained by June2021

## 4.3 Objective C: Access and quality of social services improved

4.3.1 Maternal mortality rate reduced from 86 to 50 per 100,000 live births June 2021

- 4.3.2 Infant mortality rate reduced from 2 to 1 per 1,000 live births June 2021
- 4.3.3 Infant mortality rate reduced from 2 to 1 per 1,000 live births by 2021
- 4.3.4 Number of health facilities increased from 30 to 47 health facilities by 2021
- 4.3.5 Number of staff houses increased from 25 to 30 by 2021

4.3.6 Access to social welfare services for most vulnerable groups increased from 12% to 25% by 2021

4.3.7 Prevalence rate of diabetes mellitus reduced from 0.1% to 0.05% by 2021

4.3.8 Number of teachers houses increased from 213 houses in 2015/2016 to 1412 houses by 2021

- 4.3.9 Number of Toilets (stances) increased from 879 in 2015/2016 to 2767 by 2021
- 4.3.10 Number of classrooms increased from 601 in 2015/2016 to 1492 by 2021
- 4.3.11 Completion rate increased from 87% in 2011 to 98% by 2016.
- 4.3.13 Secondary school infrastructures increased from (169 classrooms in 2016 to 248 classrooms, teacher's house from 72 in 2016 to 413, toilets from 206 toilets to 410 toilets by 2021

- 4.3.15 Hygiene and sanitation services coverage increased from 68% to 95% by June 2021
- 4.3.16 Number of people with access to clean and safe drinking within 400 meters increased from 62% in 2016 to 85 % by 2021
- 4.3.17 Number of urban population with access to clean and safe drinking water within 400 meters increased from 68% in 2016 to 90 % by 2021

# 4.4 Objective D: Qualities and quantities of Economic services and infrastructure improved

- 4.4.1 District roads, feeder roads and bridges improved by making them passable throughout the year from 258.4km to 600km by June 2021
- 4.4.2 Livestock Production and Productivity increased by 20% by the year 2021

4.4.3 Improve production and productivity of cereals, tubers and root crops from 30% in 2016 to 70% by 2021

- 4.4.4 Implementing and raising production and productivity of irrigated crops and other 2 types of crops in value chain system
- 4.4.5 Improve production and productivity of pulses from 30% in 2016 to 70% by 2021

4.4.6 Improve production and productivity of cash crops and plantain from 30% in 2016 to 70% by 2021

- 4.4.7 Promotion of 2 irrigation scheme Development under the District Agricultural Development plan phase II by 2021
- 4.4.8 Farmers' knowledge strengthened from 30% to 70% by June 2021
- 4.4.9 Sustainable agricultural land use planning prepared in 74 villages by 2021
- 4.4.10 Women and youth in agriculture empowered by 10% by 2021
- 4.4.11 marketing information systems improved by 30% by 2021

### 4.5 Objective E: Management of natural Resources and Environment improved

4.5.1 Hygiene and sanitation services coverage increased from 68% to 95% by June 2021

4.5.2 Forest Reserves Management improved from .....to ...... forest by 2021

4.5.3 Wetland sites/areas management improved from ......to ......sites by 2021

4.5.4 Tourism sector in the district improved by increasing number of promoted and developed tourist attraction sites from .....to ...... by 2021

4.5.5 District council and peoples livelihood income improved by increasing number of trees planted from ...... to ......and district council plantation areas from ...... ha to ......ha by 2021

4.5.6 Production of honey and byproducts increased from .....tones to ....tones by 2021

4.5.7 Number of Human pouching from wildlife reduced from ...... to...... by 2021

#### 4.6 Objective F: Social Welfare, Gender and Community empowerment improved

People are one of the basic resources in bringing about development "Arusha declaration". This means that those who can work should work and a clear concept emerges that true development is the development of people and brought about by people themselves. This objective articulate and develop this concept is a core one.

The council will continue to save the community so that become developed and reduce both income and non poverty at large, more effort will be to; empower women with soft loans; empower youth with life skill and soft loans; community are capacitated especially village leaders without women discrimination; enable the community to recognize their ability to identify their problems and use the available resources to earn and increase their income and build better life for themselves. In order to the objective the following targets will be implemented as follows

4.6.1 Income generating groups increased from 930 groups to 1280 by June 2021

21

- 4.6.2 Children's rights and family welfare in the society promoted and safeguarded in 75 villages and 5 sub villages in 2021
- 4.6.3 Good governance to village leaders in 17 wards , 75 villages and 5 sub villages by 2021

4.6.4 Rehabilitative services for People with disabilities ensured in 17 wards by 2021

## 4.7 Objective G: Emergence preparedness and Disaster Management improved

This objective addressing the unforeseen problems/events in the district that can happen at any time, for example, floods, fire and road accidents, earthquakes, diseases eruptions and storms. The council has therefore prepared strategy to overcome those hazards.

- 4.7.1 Health facilities equipped with emergency preparedness and disaster management equipments from 50% in 2016 to 90% by 2021
- 4.7.2 Safety and rescue services for families affected by disaster ensured by 2021

## 4.8 Objective H: Good Governance and Administrative services Enhanced

4.8.1 Unqualified audit reports acquired by the Council annually 2021

4.8.2 Council own source revenue collection increased from Tshs. 1,591,906,000 in 2016 to Tshs. 4,500,000,000 by June 2021

4.8.3 Compliance with statutory requirements/public procurement Act, other laws adhered by June 2021

- 4.8.4 Risk based audit done quarterly by June 2021
- 4.8.5 Government Accounting Procedures adhered to by 2021
- 4.8.6 Comprehensive achievable Council Plans, Budget and Coordination of development projects enhanced by 2021
- 4.8.7 Effective implementation of Council Development plan and budget improved from 92 % to 100 by June 2021
- 4.8.8 District data Bank established by June 2021
- 4.8.9 Council legal rights and enforcement of bylaws enhanced by 2021

## ANNEX 1: FIVE YEARS STRATEGIC PLAN MATRIX (2016/2017-2020/2021)

## **1.1 OBJECTIVE A: SERVICES IMPROVED AND HIV/AIDS INFECTIONS REDUCED**

## SECTOR: HEALTH

		Strategies	Performance	IMPLEMENTATION				
			INDICATORS	201	201	201	201	202
				6 /	7/	8 /	9 /	0/
				201	201	201	202	202
				7	8	9	0	1
HV /AIDS infection	To send DBS samples to		Number of DBS					
ate reduced from	Bugando Medical Centre		samples tested					
3.6% to 1.2% by	To collect CD4 samples		Number of CD4					
-	from 11 CTC sites		samples collected					
	quarterly							
	To support paediatric		Number of clubs					
	clubs and PMTCT		supported					
	services at Nyakahura							
	Health Centre and							
	Kikomakoma dispensary							
	To procure kits of		Number of					
	medicine including STI		medicine kits					
	and other medical		procured					
	communicable diseases							
; ; ;		ate reduced from 6% to 1.2% by 021Bugando Medical Centre To collect CD4 samples from 11 CTC sites quarterly021To support paediatric clubs and PMTCT 	Atte reduced from 6% to 1.2% by D21Bugando Medical Centre To collect CD4 samples from 11 CTC sites quarterly021from 11 CTC sites quarterlyTo support paediatric clubs and PMTCT services at Nyakahura Health Centre and Kikomakoma dispensaryTo procure kits of medicine including STI and other medical	Bugando Medical Centresamples tested6% to 1.2% by 021To collect CD4 samples from 11 CTC sitesNumber of CD4 samples collected quarterlyTo support paediatric clubs and PMTCT services at Nyakahura Health Centre and Kikomakoma dispensaryNumber of clubs support dispensaryTo procure kits of medicine including STI and other medicalNumber of medicine kits procured	Image: services at NyakahuraZ01Health Centre and Kikomakoma dispensaryNumber of DBSTo procure kits of medicine including STI and other medicalNumber ofImage: services at Nyakahura medicine including STI and other medicalNumber ofImage: services at Nyakahura medicine including STI and other medicalNumber ofImage: services at Nyakahura medicine kits procuredNumber ofImage: services at Nyakahura medicine kits procuredNumber ofImage: service of the procure kits of medicine kits procuredNumber ofImage: service of the procure kits procuredNumber ofImage: service of the procure kits procuredNumber ofImage: service of the procure kits procuredNumber of	Image: services at NyakahuraImage: services at NyakahuraNumber of ClubsImage: services at NyakahuraKikomakoma dispensaryTo procure kits ofNumber ofImage: services at NyakahuraTo procure kits ofNumber ofNumber ofImage: services at NyakahuraMedicine including STIAutometriceNumber ofImage: services at NyakahuraTo procure kits ofNumber ofNumber ofImage: services at NyakahuraTo procure kits ofNumber ofImage: services at NyakahuraImage: services at NyakahuraTo procure kits ofNumber ofImage: services at NyakahuraImage: services at NyakahuraTo procure kits ofNumber ofImage: services at NyakahuraImage: services at NyakahuraTo procure kits ofNumber ofImage: services at NyakahuraImage: services at NyakahuraTo procure kits ofNumber ofImage: services at NyakahuraImage: services at NyakahuraTo procure kits ofNumber ofImage: services at NyakahuraImage: services at NyakahuraTo procure kits ofNumber ofImage: services at NyakahuraImage: services at NyakahuraTo procure kits ofNumber ofImage: services at NyakahuraImage: serv	Image: services at NyakahuraNumber of ClubsImage: services at NyakahuraImage: services at NyakahuraNumber of ClubsImage: services at NyakahuraKikomakoma dispensaryTo procure kits of medicine including STI and other medicalNumber ofImage: services at Nyakahura medicine kits procuredNumber ofImage: services at Nyakahura medicine kits procuredImage: services at Nyakahura medicine kits 	Image: services at NyakahuraNumber of ClubsImage: services at NyakahuraNumber of ClubsImage: services at NyakahuraImage: services at Ny

S	TARGETS	ACTIVITIES	Strategies	Performance		IMPLE	EMENT	ATION	
N				INDICATORS	201	201	201	201	202
					6 /	7 /	8 /	9 /	0/
					201	201	201	202	202
					7	8	9	0	1
		To conduct sensitization	Involve	Number of					
		campaign of HIV/AIDS	stakeholders	campaign					
		through public Display,		conducted					
		Cinema, and meetings to							
		most vulnerable							
		HIV/AIDS area i.e							
		Nyakanazi, Nyakahura,							
		Nemba, Kalenge,							
		Mubaba, Kabindi and							
		Nyantakara							

#### **SECTOR: COMMUNITY DEVELOPMENT - HIV/AIDS**

## **OBJECTIVE A: SERVICE IMPROVED AND HIV/AIDS INFECTIONS REDUCED BY 2021**

S	TARGETS	ACTIVITIES	STRATEGIES	PERFORMANCE		IMPLE	MENT	ATION	
N				INDICATORS	201	201	201	201	202
					6 /	7/	8 /	9 /	0/
					201	201	201	202	202
					7	8	9	0	1
	Prevention of HIV and AIDS	To conduct 10 days training	workshops	Number of Wards					
	infection rate reduced	to 50 Wards Empowerment	seminars	Empowerment					
	from 3.0% to 0% by June	Worker on the impact on		Worker on the					
	2021.	HIV/AIDS or STIs infection		impact on					
		volunable Groups by June		HIV/AIDS or STIs					
		2021		infection volunable					
				Groups trained					
		To conduct 5 day training to 80	seminars,	Posters &					
		bar and Guest House attendants	Posters &	brochures					
		at Nyakanazi Centre on the	brochures	prepared and					
		impact of HIV/AIDS by June 2021	prepared and	distributed					
			distributed						
		To conduct sensitionation							
		meeting at 15 ward Centers							
		of on the risk of HIV/AIDS							
		by the use of a Cinema							
		Van by June 2021							

S	TARGETS	ACTIVITIES	STRATEGIES	PERFORMANCE	IMPLEMEN	TATION
N		To conduct 5 training to 625 Ward WMAC members		INDICATORS		
		on HIV issue from 17 wards of by June 2021.				
		To Fomulate Ant-AIDS School Club in 4 Secondary Schools by June 2021				
		To conduct Training to 50 leaders of PLWHIV groups from 17 wards on income generatin activitie by 2021				
		To provide . 70 orphans Schools/Collages fees by June 2021				
		To provide nutrition food (Specially Diet) to 1,150 PLHA, ARVs users for 17 wards by Sept 2021				
		To provide School uniform, 1000 orphans in 18 Secondary Schools by June 2021				
		To facilitate CHAC to attend CHACs Zone meetings by June 2021				
		To conduct monitoring and evaluation by June 2021.				

## **1.2 OBJECTIVE B: EFFECTIVE IMPLEMENTATION OF THE NATIONAL ANTICORRUPTION STRATEGIC** ENHANCED AND SUSTAINED

S	TARGETS	ACTIVITIES	Strategies	Performance	IMPLEMENTATION				
N				INDICATORS	201	201	201	201	202
					6 /	7/	8 /	9 /	0/
					201	201	201	202	202
					7	8	9	0	1
1	383 stakeholders	To conduct awareness 1	Involve HODs	Number of					
	capacitated in	day training to 183	and	stakeholders					
	combating petty	stakeholders at district,	stakeholders in	capacitated					
	and grand	ward and village level	planning,						
	corruption by 2021.	(i.e 24 Councilors, 13	Budgeting and						
		HODs, 6 HOSs ,7 CHMT	implementation						
		members ,17 WEOs, 80	of Anti-						
		VEOs,85 Primary schools	corruption						
		head teachers &36	strategies						
		secondary school							
		headmasters & discipline							
		master ) on the effects of							
		petty and grand							
		corruption							

S	TARGETS	ACTIVITIES	Strategies	Performance					
N				INDICATORS	201	201	201	201	202
					6 /	7 /	8 /	9 /	0/
					201	201	201	202	202
					7	8	9	0	1
		To prepare and	Involve HODs	Posters &					
		distribute posters,	and	brochures					
		leaflets, brochures to	stakeholders in	prepared and					
		community including	planning,	distributed					
		public institutions like	Budgeting and						
		schools , health facilities	implementation						
		etc	of Anti-						
			corruption						
			strategies						
		To establish and	Involve HODs	Number of clubs					
		enhance anti-corruption	and	established and					
		clubs in 88 primary and	stakeholders in	enhanced					
		20 secondary schools by	planning,						
		June 2021	Budgeting and						
			implementation						
			of Anti-						
			corruption						
			strategies						

S	TARGETS	ACTIVITIES	Strategies	Performance		IMPL	EMENT	ATION	
N				INDICATORS	201	201	201	201	202
					6 /	7/	8 /	9 /	0/
					201	201	201	202	202
					7	8	9	0	1
		To conduct 1 day	Involve	Number of					
		awareness training to	community,	stakeholders					
		200 stakeholders to	private sectors,	trained					
		combat corruption at	PCCB and						
		district, ward and village	central						
		level by June 2021	government						

## **1.3 OBJECTIVE C: IMPROVED ACCESS, QUALITY AND EQUITABLE SOCIAL SERVICES DELIVERY**

#### **SECTOR: WATER**

S	TARGETS	ACTIVITIES	Strategies	Performance		IMPLE	MENT	ATION	
N				INDICATORS	201	2017/	201	2019/	202
					6/	2018	8/2	2020	0/
					201		019		202
					7				1
	Number of people	To Conduct hydro	Involvement of	Number of					
	with access to	geological survey and	central	boreholes drilled					
	clean and safe	drilling of 112 boreholes	government ,	and developed.					
	drinking within 400	in 7 villages	development						
	meters increased		partners as well						
	from 62% in 2016		as community						
	to 85 % by 2021		members,						
			outsourcing						
		To ensure Construction	Involvement of	Number of water					
		of 2 water supply	central	supply scheme					
		schemes in three(2 )	government ,	completed and					
		villages(Bisibo and	development	functional					
		Katoke village)	partners as well						
			as community						
			members,						
			outsourcing						
		3. To Rehabilitate 5 water	Involvement of	Number of water					
		supply schemes in 5	central	supply schemes					
		villages( Kalenge,	government ,	rehabilitated					
		Nyakanazi, Kabindi,	development						

S	TARGETS	ACTIVITIES	Strategies	Performance		IMPLE	MENT	ATION	
N			_	INDICATORS	201	2017/	201	2019/	202
					6/	2018	8/2	2020	0/
					201		019		202
					7				1
		Lusahunga and	partners as well						
		Kitwechembogo)	as community						
			members,						
			outsourcing						
		4.To conduct Survey	Involvement of	Number of					
		drilling of 80 shallow,	central	surveyed shallow					
		wells and rehabilitation of	government ,	wells and					
		40 shallow wells	development	installed hand					
			partners as well	pumps					
			as community						
			members,						
			outsourcing						
		<b>5.</b> To improve 20	Involvement of	Number of					
		traditional water	central	traditional					
		source /springs	government ,	sources improved					
			development						
			partners as well						
			as community						
			members,						
			outsourcing						

S	TARGETS	ACTIVITIES	Strategies	Performance		IMPLE	MENT	ATION	
N			_	INDICATORS	201	2017/	201	2019/	202
					6/	2018	8/2	2020	0/
					201		019		202
					7				1
		6. To construct 10 rain	Involvement of	Number of rain					
		water harvesting tank at	central	water harvesting					
		public institution	government ,	tank constructed					
			development						
			partners as well						
			as community						
			members,						
			outsourcing						
	Number of urban	7. To facilitate Purchase	Involvement of	Number of pump					
	population with	and installation of 1	central	installed and					
	access to clean	water pump, expansion of	government ,	kilometers of					
	and safe drinking	pipe net works at	development	pipe networks					
	water within 400	Biharamulo town and	partners as well	constructed.					
	meters increased	Rukaragata	as community						
	from 68% in 2016		members,						
	to 90 % by 2021		outsourcing						
	Ē	8.To Construct one (1)	Involvement of	Number of water					
		water supply schemes in	central	supply scheme					
		Ngámbo village	government ,	completed and					
			development	functional					

S	TARGETS	ACTIVITIES	Strategies	Performance		IMPLE	MENT	ATION	
N				INDICATORS	201	2017/	201	2019/	202
					6/	2018	8/2	2020	0/
					201		019		202
					7				1
			partners as well						
			as community						
			members,						
			outsourcing						
		9. To facilitate	Involvement of	Consultancy					
		consultancy services for	central	services report					
		designing the sewerage	government ,						
		system at Biharamulo	development						
		town	partners as well						
			as community						
			members,						
			outsourcing						
		<b>10</b> .To conduct feasibility	Involvement of	Feasibility study					
		study , design construct	central	conducted ,					
		and rehabilitate	government ,	water schemes					
		Biharamulo town water	development	rehabilitated/con					
		supply scheme	partners as well	structed					
			as community						
			members,						
			outsourcing						

S	TARGETS	ACTIVITIES	Strategies	Performance		IMPLE	MENT	ATION	
N				INDICATORS	201	2017/	201	2019/	202
					6/	2018	8/2	2020	0/
					201		019		202
					7				1
	Number of	1.To formulate , train	Involvement of	Number of					
	community owned	and register 16	central	COWSOS					
	water supply	community owned water	government ,	registered and					
	organization(COWS	supply	development	trained					
	Os) increased from	organizations(COWSOs)	partners as well						
	8 to 24 by 2021		as community						
			members						
		2.To conduct training of		Number of					
		80 water artisan/pump		artisan and pump					
		attendant		attendant rained					
	Number of	1.To recruit 5 technical	Involvement of	Number of staff					
	technical water	water staff	central	recruited					
	staff increased		government ,						
	from 8 to 13 by		development						
	2021		partners as well						
			as community						
			members,						
		2.To facilitate short term	Involvement of	Number of staff					
		training of 4 water staff	central	trained					
			government ,						

S	TARGETS	ACTIVITIES	Strategies	Performance	IMPLEMENTATION					
N				INDICATORS	201	2017/	201	2019/	202	
					6/	2018	8/2	2020	0/	
					201		019		202	
					/				L	
			development							
			partners							

#### **SECTOR: HEALTH**

TARGETS	ARGETS ACTIVITIES STRATEGIES PERFORMAN						IMPLEMENTATION				
			CE	201	201	20	201	2020			
			INDICATORS	6/2	7/2	18/	9/2	/202			
				017	018	20	020	1			
						19					
Maternal mortality	To conduct family	Involve	Number of								
rate reduced from	planning mobile clinics for	Ministry of	clients served								
86 to 50 per	minilap to 45 clients	Health for									

TARGETS	ACTIVITIES	STRATEGIES	PERFORMAN		IMPLE	MENT		I
			CE	201	201	20	201	2020
			INDICATORS	6/2	7/2	18/	9/2	/202
				017	018	20	020	1
						19		
100,000 live births	quarterly by June 2021	support of						
by 2021		drugs,						
		equipments,						
		guidelines and						
		training,						
		involvement						
		of other						
		development						
		partners &						
		Capacity						
		building						
	To support 64 referrals of	Involve	Number of					
	pregnant mothers	stakeholders ,	pregnant					
	quarterly from 5 health	central	mothers					
	centres	government	referred					
		and						
		community						
Maternal mortality	To recruit, mobilize and	Involve	Number of					
rate reduced from	collect 600 blood units	stakeholders	blood units					
86 to 50 per	from voluntary blood	& central	collected					

TARGETS	ACTIVITIES	STRATEGIES	PERFORMAN		IMPLE	MENT		I
			CE	201	201	20	201	2020
			INDICATORS	6/2	7/2	18/	9/2	/202
				017	018	20	020	1
						19		
100,000 live births	donors	government						
by 2021	To conduct quarterly	Involve	Number of					
	maternal and perinatal	stakeholders ,	meetings					
	death audit review	central	conducted					
	meeting at community	government						
	level	and						
		Community						
Maternal mortality	To procure 3 ambulances	Involve	Number of					
rate reduced from	for Nyakahura and	stakeholders	ambulances					
86 to 50 per	Nyakanazi health centres	& central	procured					
100,000 live births	and Kikomakoma	government						
by 2021	dispensary							
Infant mortality	To provide immunisation	Involve	Number of					
rate reduced from	services through 5 mobile	stakeholders ,	mobile clinics					
2 to 1 per 1,000	clinics to hard to reach	central	conducted					
live births	communities monthly	government						
		and						
		community						
	To provide immunisation	Involve	Number of					
	services through 87	stakeholders ,	outreach					
	outreaches monthly	central	services					

TARGETS	ACTIVITIES	STRATEGIES	PERFORMAN		IMPLE	MENT	ATION	J
			CE	201	201	20	201	2020
			INDICATORS	6/2	7/2	18/	9/2	/202
				017	018	20	020	1
						19		
		government	conducted					
		and						
		community						
Infant mortality	To provide vitamin A to	Involve	Number of					
rate reduced from	41,794 children (6-59	stakeholders ,	children					
2 to 1 per 1,000	months in age) at 22	central	provided with					
live births	health facilities	government	vitamin A					
		and						
		community						
Number of health	To construct one hospital	Involve	Number of					
facilities increased		stakeholders ,	hospital built					
from 30 to 47		central						
health facilities by		government						
2021		and						
		community						
	To construct health	Involve	Number of					
	centre at Kaniha ward	stakeholders ,	ward					
		central	constructed					
		government						
		and						

TARGETS	ACTIVITIES	STRATEGIES	PERFORMAN		IMPLE	MENT	ATION	I
			CE	201	201	20	201	2020
			INDICATORS	6/2	7/2	18/	9/2	/202
				017	018	20	020	1
						19		
		community						
	To construct health	Involve	Number of					
	centre at Nemba ward	stakeholders ,	ward					
		central	constructed					
		government						
		and						
		community						
	To construct health	Involve	Number of					
	centres at Musenyi and	stakeholders ,	health centre					
	Busili villages	central	built					
		government						
		and						
		community						
	To construct dispensaries	Involve	Number of					
	at Migango, Msenyi,	stakeholders ,	dispensaries					
	Kitwechembogo,	central	constructed					
	Kabukome, Kisuma,	government						
	Nyamalaga and Kibengo	and						
	villages	community						
Number of staff	To construct staff houses	Involve	Number of					
houses increased	at Isambala,	stakeholders ,	houses					

TARGETS	ACTIVITIES	STRATEGIES	PERFORMAN		IMPLE	MENT	ATION	J
			CE	201	201	20	201	2020
			INDICATORS	6/2	7/2	18/	9/2	/202
				017	018	20	020	1
						19		
from 25 to 37 by	Nyabugombe, Runazi ,	central	constructed					
2021	Nyamigogo, Kaniha,	government						
	Ruganzu, Kalenge,	and						
	Kikomakoma, Lusahunga	community						
	and Kagoma dispensaries							
	and at Nyakahura and							
	Nyabusozi health centres							
Access to social	To provide exemption	Involve	Number of					
welfare services	identity cards to 5,424	stakeholders ,	exemption					
for most	elders from 17 wards	central	cards					
vulnerable groups		government	distributed					
increased from		and						
12% to 25% by		community						
2021	To procure and distribute	Involve	Number of					
	20,400 CHF identity cards	stakeholders ,	CHF cards					
		central	printed and					
		government	distributed					
		and						
		community						
Prevalence rate of	To procure essential	Involve	Number of					

TARGETS	ACTIVITIES	STRATEGIES	PERFORMAN		MPLE	MENT	ATION	I
			CE	201	201	20	201	2020
			INDICATORS	6/2	7/2	18/	9/2	/202
				017	018	20	020	1
						19		
diabetes mellitus	equipment and supplies	stakeholders,	essential					
reduced from	for screening for risk	central	equipment					
0.1% to 0.05% by	factors of diabetes	government	and supplies					
2021	mellitus patients	and	procured					
		community						

## SECTOR: PRIMARY EDUCATION

SN	TARGET	ACTIVITIES	STRATEGIES	PERFORMANCE	201	2017/	201	201	20
				INDICATOR	6/	2018	8/20	9/2	20/
					201		19	020	20
					7				21
1	Primary school	To construct 188	Involve HoDs,	Number of					
	infrastructures	teachers houses by June	stakeholders	teacher's houses					
	improved from	2021	and Community	constructed .					
	213 to 401 to 601	To construct 400	Involve HoDs,	Number of					
	to 1001 to 879 to	classrooms by June 2021	stakeholders	classrooms					
			and Community	constructed					

SN	TARGET	ACTIVITIES	STRATEGIES	PERFORMANCE	201	2017/	201	201	20
				INDICATOR	6/	2018	8/20	9/2	20/
					201		19	020	20
					7				21
	1349,and from	To construct 480 toilets	Involve HoDs,	Number of toilets					
	18322 to 19461 for	(stances ) equal to 40	stakeholders	constructed					
	teachers houses	blocks@ 12 stance by	and Community						
	,classrooms, toilet	June 2021							
	stances and desks								
	respectively by								
	2021								
		To make 1139 desks and	Involve HoDs,	Number of desks					
		rehabilitate 2,000 in	stakeholders	made and					
		government primary	and Community	rehabilitated					
		schools by June 2021							
2	Enrolment rate of	To conduct census of	Involve	Number of pupils					
	STD One pupils	0-13 year's old children in	community,	enrolled					
	increased 100 by	79 villages by June 2021	WEO,WEC VEO	increased.					
	2021		and Head	Number of pre-					
			teachers for	primary school					
			identification of	classrooms					
			school age	increased.					
			children						

SN	TARGET	ACTIVITIES	STRATEGIES	PERFORMANCE	201	2017/	201	201	20
				INDICATOR	6/	2018	8/20	9/2	20/
					201		19	020	20
					7				21
		To sensitize 85 schools	Involve HoDs,						
		committee members and	stakeholders						
		80 village leaders on	and Community						
		important of sending							
		school children to school							
3	Pass rate for STD	To facilitate 5 days	Involve central	Number of					
	IV pupils increased	training to 85 teachers	government,	teachers trained					
	to 100% and 98%	on complex topics, new	stakeholders						
	for STD VII by	curriculum and	and Community						
	2021	participatory teaching							
		methods by June 2021							
		To facilitate primary	Involve central	Number of					
		school teachers to attend	government,	teachers					
		a diploma/degree course	stakeholders	attended short&					
		by June 2021	and Community	long trainings					
		To carry out 2 STD VII		Mock					
		mock examination of		examinations					
		regional and district		conducted					
		levels by June 2021							

SN	TARGET	ACTIVITIES	STRATEGIES	PERFORMANCE	201	2017/	201	201	20
				INDICATOR	6/	2018	8/20	9/2	20/
					201		19	020	20
					7				21
		To conduct monthly,							
		quarterly and annual							
		measurement and							
		evaluation for pupils							
		progress academic							
		performance by June							
		2021							
		To conduct capacity							
		building for teachers and							
		school committee							
		members on proper							
		school management by							
		June 2021							
	Completion rate	To facilitate provision of							
	increased from	school meals to							
	% to	primary schools							
	% by 2021								

SN	TARGET	ACTIVITIES	STRATEGIES	PERFORMANCE	201	2017/	201	201	20
				INDICATOR	6/	2018	8/20	9/2	20/
					201		19	020	20
					7				21
		To facilitate provision of							
		sports and games in 88							
		primary schools by June							
		2021							
		To sensitize Education							
		law No. 25 Of 1978							
		Primary school							
		compulsory enrolment							
		and attendance by June							
		2021							
	lliteracy rate in	Revive adult classes							
	adults reduced	in 79 villages by June							
	from to	2021							
	by 2021								
		To Sensitize community							
		in 79 villages to join on							
		COBET by June 2021							

### SECTOR: SECONDARY EDUCATION

SN	TARGETS	ACTIVITIES	STRATEGIES	Performanc		IMPLE	MENT	ATION	
				е	201	201	201	201	202
				INDICATOR	6 /	7 /	8 /	9 /	0 /
				S	201	201	201	202	202
					7	8	9	0	1
1	Secondary school	To facilitate	Involve	Number of					
	infrastructures	construction of 79	community	classrooms					
	increased from (169	classrooms by June	and	constructed					
	classrooms in 2016 to	2021	development						
	248 classrooms,		partners						
	teacher's house from								
	72 in 2016 to 413,								
	toilets from 206 toilets								
	to 410 toilets by 2021								
		To facilitate	Involve	Number of					
		construction of 341	community	teachers					
		teacher's houses by	and	house					
		June 2021	development	constructed					
			partners						
		To facilitate	Involve	Number of					
		construction of 16	community	hostel					

SN	TARGETS	ACTIVITIES	STRATEGIES	Performanc	IMPL	IMPLEMENTATION		
		hostels by June 2021	and	constructed				
			development	INDICATOR				
			partners	c				
		To facilitate	Involve	Number of				
		construction of 5	community	administratio				
		Administation blocks	and	n blocks				
		by June 2021	development	constructed				
			partners					
		To facilitate	Involve	Number of				
		construction of 39	community	laboratory				
		laboratories by June	and	rooms				
		2021	development	constructed				
			partners					
		To facilitate	Involve	New special				
		construction of one	community	girls school				
		new special girls	and	constructed				
		secondary school by	development					
		June 2021	partners					
		To facilitate	Involve	Number of				
		construction of	community	dining halls				

SN	TARGETS	ACTIVITIES	STRATEGIES	Performanc	IMPLEMENTATION
		5.dining halls by June	and	constructed	
		2021.	development	INDICATOR	
			partners		
	HIV/AIDS awareness to	To conduct			
	18 secondary school	community			
	improved by 2021	sensitization			
		meetings on truants			
		and HIV awareness			
		through school			
		boards based on			
		school by-laws and			
		school HIV/AIDS clubs			
		by June 2021			

### **SECTOR: ENVIRONMENTS**

TARGET	ACTIVITIES	Strategies	PERFORMANC	NC IMPLEMENTATION				
			E	2016/2	2017/2	2018/2	2019/2	2020/2
			INDICATORS	017	018	019	020	021
Hygiene and sanitation services coverage increased from 68% to 95% by June 2021	To construct 3 Public latrines at Biharamulo, Nyakanazi and Kabindi bus stand. To conduct 97 Sensitization meetings at community on construction of improved pit latrines in 17 wards	Involve community and stakeholders Involve community and stakeholders	Number of Latrines constructed Latrines constructed Community sensitization meetings report					
	To Conduct one month National Sanitation Campaign to 17 wards every year To conduct monthly premise's inspection. i.e. hotels,	Involve community and stakeholders Involve village government and	Number of ward campaign conducted Inspection reports					

TARGET	ACTIVITIES	Strategies	PERFORMANC	IMPLEMENTATION				
			E	2016/2	2017/2	2018/2	2019/2	2020/2
			INDICATORS	017	018	019	020	021
	restaurants, guest houses and households, etc. To construct 30 refuse transfer stations at Biharamulo town, Nyakanazi, Kabindi	stakeholders	Refuse transfers constructed					
	and Nyakahura To facilitate procurement of a tipper for solid waste collection and disposal	Involve ministry responsible	Vehicle procured					
	To establish 6 modern dumps in Lusahunga and Nyarubungo divisions	Involve community, village government and	Number of dumps established					

TARGET	ACTIVITIES	Strategies	PERFORMANC		IMP	LEMENTA	TION	
			E	2016/2	2017/2	2018/2	2019/2	2020/2
			INDICATORS	017	018	019	020	021
		stakeholders						
Water sources	To conduct re-vive	Involve village	Number of					
management	Environment	government	Environment					
enhanced by	Management	and	Management					
June 2021	Committee	community	Committee					
	sensitization		conducted					
	meetings at District, ward and village level		Implementatio n reports					
	To sensitize	Involve	Number of					
	communities for	community	water sources					
	protection of water sources.	and stakeholders	protected					

# 1.4 OBJECTIVE D: QUALITIES AND QUANTITIES OF ECONOMIC SERVICES AND INFRASTRUCTURE IMPROVED

SECTOR: AGRICULTURE, IRRIGATION AND COOPERATIVE.

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE		IMPL	EMENT	ATION	
					201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021
	Improve production and productivity of cereals, tubers and root crops from 30% in 2016 to 70% by 2021.	To mobilize and sensitize private sector to open Agricultural inputs shops in all 17 Ward To facilitate (AMCOS) to establish Agricultural Inputs shops in 17 wards To facilitate farmers to use improved agricultural inputs by June 2021 To conduct sensitization meetings to 74 villages to emphasis on the use of improved agricultural inputs by June 2021 To mobilize community the	Community participation through O & OD planning methodology and Involve village leaders, extension staff, Agricultural development partners and Stakeholders and financial institutions	Increase maize production up to 1.8tons per acre, rise cassava production up to 5tonns per acre annually		8			
		use of improved storage							

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE		IMPL	EMENT	ATION	
					201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021
		structures and facilities byby June 2021To mobilize the use of agricultural technologies in adding value by June 2016		Number of community adding value					
		To enhance collaboration with Research Institutions and TOSCI to enable production of seeds and	Involve research institutions	Increased number of rice producer					
		plant materials through QDS techniques to solve the problem of seeds and plant materials shortage by 50% is not an activity	To involve Research Institutions and TOSCI, Community and other stakeholders	Number of tons of seeds produced					

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE		IMPL	EMENT	ATION	
				INDICATOR S	201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021
		To increase production by effective use of Mwiruzi irrigation scheme to cultivate twice annually	Involve community and stakeholders						
	Implementing and raising production and productivity of irrigated crops and other 2 types of crops in value	To ensure sustainable water and land use in 1 irrigation scheme	To keep awareness on sustainable water and land use	Integrated water use & management for crops/irrigatio n and other activities					
	chain system Efficiency and effectiveness management of	To enhance production and productivity by enabling improved seeds and cuttings to farmers by 70% in 40 villages hii inaweza kuwa ni target ikiboreshwa	To train farmers to improve production	Access to agricultural inputs					

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE		IMPL	EMENT	ATION	l
					201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021
		To mobilize installation of crop processing machines to add value in 5 fast growing centers in the district	To mobilize farmers to use agricultural technologies	Access to mechanizatio n services					
		To increase and enhance the AMCOS from 11 to 18 to become economically strong agricultural marketing cooperatives societies To facilitate 18 AMCOS to	To sensitize AMCOS and farmers on economical function of their unions	Value addition and agro processing					
	Improve	To cooperate with sector enablers in 4 areas of production, processing, marketing and training To enhance	To mobilize sector enablers to assist on value chain To cooperate	Rural marketing Increased					
	production and productivity of	collaboration with Research Institutions to promote	and collaborate	production of pulses to					

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA		IMPL	EMENT	ATION	
				NCE INDICATOR S	201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021
l	pulses from 30% in	varieties of pulses with high		carter for the					
	2016 to 70% by	production and productivity		increase in					
	2021			demand for					
				legume based					
				proteins					
		To enhance Extension	To train	Increased					
		methodologies to improve		quality pulses					
		production and productivity		to fetch good					
				markets					
		To easily accessing	To sensitize	Food					
		Agricultural inputs shops		security					
		within the locality		observed					
		To increase number of	To sensitize						
		farmers using agricultural							
		inputs							
	Improve	To mobilize and sensitize	To mobilize	Increase					
	production and	private sector to participate		cotton					
	productivity of	in promotion of cash crops		production					

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE		IMPLEMENT		ATION	
				INDICATOR S	201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021
	cash crops and plantain from 30%	in all 17 Wards		from 750kgs to 1,500kgs					
	in 2016 to 70% by 2021			per ha. annually					
		-To enhance Extension methodologies to improve production and productivity by 70% in 74 villages	To train						
		To raise the number of coffee trees from 250 trees to 440 trees per acre and production of cherries from 1.5kg to 4kg per tree	To train and sensitize	Increase coffee production from 1500kgs to 5000kgs per ha. annually					
		To raise the tonnage of cotton production from 0.75 tonne to 1.5 tonne per ha	To train and sensitize	Production of cotton raised					

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE		IMPL	EMENT	ATION	l
					201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021
		To raise the tonnage of	To train and	Increase					
		tobacco production from	sensitize	tobacco					
		450kg per acre by 2016 to		production					
		1000kg per acre by 2021		from 400kgs					
				to 1000kgs					
				per ha.					
				annually					
		To impose contract farming	To mobilize and						
		agriculture in cash crops to	sensitize						
		attract farmers to raise							
		production by 50%							
		To strengthening	To mobilize and						
		Biharamulo Cooperative	sensitize						
		Union (BCU) to have							
		capacity to support AMCOS							
		in improving cash crop							
		production and processing							

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE	IMPLEMENTATION						
					201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021		
			r								
	Improve	To strengthen and raise	To mobilize and	Increased							
	production and	production of oil crops in	sensitize	production of							
	productivity of oil	the district from 10% to 50%		oil crops to							
	crops from 10% in			carter for the							
	2016 to 50% by			increase in							
	2021			demand for							
				cooking oil							
		To increase oil crops	To train and	Increased							
		production and productivity	mobilize	quality oil							
		through the adoption of		crops to fetch							
		modern production		good markets							
		techniques									
		To attract sector actors to	To mobilize and								
		install modern oil crops	sensitize								
		industries to increase the									
		value of the product by 50%									

SN	TARGETS	TARGETS ACTIVITIES	STRATEGIES	PERFORMA NCE	IMPLEMENTATION						
				INDICATOR S	201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021		
	Building the capacity on implementing ASDP II by 100% by 2021	To build capacity on development of data collection, analysis and data based reporting under ASDP by 100%	To train and sensitize	Personnel on Data collection, Analysis and Data based reporting under ASDP trained by 2020							
		To have project for strengthening the Backstopping capacities for the DADP planning and implementation under the ASDP Phase II done by 100% To have project for capacity development for the promotion of irrigation	To train and sensitize To train and sensitize	Strengthenin g the linkage between farmers and market Increase in number of skilled							

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE	IMPLEMENTATION						
				INDICATOR S	201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021		
		scheme under DADPs Phase		personnel and							
		ll done by 100%		Rural							
				agricultural							
				enhanced by							
				2021							
	Promotion of 2	To promote 2 irrigation	To train and	Productio							
	irrigation scheme	schemes Development and	sensitize	n of Irrigated							
	DevelopmentUnder	improve other small		crops such as							
	the District	irrigation projects by 30%		rice and other							
	Agricultural			horticultural							
	Developmentplan			crops							
	phase II by 2021			increased							
		To construct 110 ha of		Effective use							
		Mwiruzi irrigation scheme		of land and							
				water							
				observed							

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE	IMPLEMENTATION						
				INDICATOR S	201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021		
	Farmers'	To ensure farmers access	To train and	Number of							
	knowledge	modern agricultural	sensitize	extension							
	strengthened from	technology through Ward		officers							
	30% to 70% by	resources Centres (WRCs)		increased							
	June 2021	increased by 30%		from 51 to 95							
				by 2021							
		To strengthening extension	To train and	Modern							
		service by employing	sensitize	technologies							
		agricultural extension staff		enhanced							
		and other sector experts									
		from 53 to 85									
		To strengthen the	To train and	Crop							
		knowledge of farmers	sensitize	Productivity							
		through FFS and		improved							
		demonstration									
		methodologies by 40%									

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE	IMPLEMENTATION						
				INDICATOR S	201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021		
ļ	Proparing the	To cooperate with district	To train and	Farmers							
	Preparing the										
	plans for	land department to assist	sensitize	been able							
	agricultural	preparation of plans for		to use							
	sustainable land	agricultural sustainable land		land as a							
	use in 74 villages	use in 74 village		collateral							
	by 2021			for bank							
				loans by							
				2020							
		To cooperate with district	To train and	Eliminating							
		land department to assist	sensitize	land conflict							
		farmers to acquire		by 2020							
		customary land title deeds									
		from 5% to 30%									
	Women and youth	Indicating and surveying the	To train and	Increase the							
	in agriculture	agricultural land	sensitize	number of							
	empowered by			land tittles to							
	10% by 2021			farmers							
		To cooperate with villages		Linkages of							

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE				EMENTATION		
				INDICATOR S	201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9/ 202 0	2020 / 2021	
		and district land department to assist women and youth groups interested in agriculture to set aside land for cultivation	Involve Community, WEOS, VEOS and DLNDO	farmers to financial institution improved by 2020 Number of acres cultivated or tons of cash and food crops						
		To cooperate with district land department to assist women and youth groups involved in agriculture to acquire customary land title deeds	To train and sensitize	produced Usage of technology improved by 2020 Number of groups with customary						

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE		IMPL	EMENT	ATION	I
					201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021
				title deeds					
		To register women and	To train and						
		youth agricultural as a	sensitize	number of					
		cooperative groups into		groups					
		economically agricultural		registered					
		marketing societies and		Number of					
		Linking with financial		Number of					
		institutions		groups linked					
				with financial					
				institutions					
		To cooperate with	Involve CDOs,	Number of					
		Community Development	community and	groups					
		department to assist women	stakeholders	established					
		and youths to form viable		agricultural					
		agricultural projects to		projects					
		improve the use of							
		technology							
	Marketing	To construct district	To mobilize	Market of					
	information	strategic market and		crop products					

SN	TARGETS	TARGETS ACTIVITIES	STRATEGIES	PERFORMA NCE	IMPLEMENTATION						
				INDICATOR S	201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021		
	systems improved by 30% by 2021	<ul> <li>strengthening other markets</li> <li>To facilitate village government to enact bylaws to hinder private business to buy crops direct from formers</li> <li>To reviveAMCOS and strengthenAMCOS in 17 wads by June 2021</li> </ul>		is available							
		To use existing AMCOS to strengthening the power of accessing the markets To facilitate AMCOS to collect, buy and sell crops in 80 villages		AMCOS gained the power of accessing the produce markets number of AMCOS have							

SN	TARGETS	ACTIVITIES	STRATEGIES	PERFORMA NCE	IMPLEMENTATION						
				INDICATOR S	201 6 / 201 7	201 7 / 201 8	201 8 / 201 9	201 9 / 202 0	2020 / 2021		
				capacity to buy,collect and sell crops							
		To encouraging Private Sector to establish agro processing industries To facilitate establishment of one or 3 agro processing industries by June 2021	Involve private sectors and community	Number of processing industries established							

#### SEKTA: MIFUGO NA UVUVI

### **1.5 MALENGO. D: KUBORESHA HUDUMA ZA KIUCHUMI NA MIUNDOMBINU**

Na.	SHABAHA	SHUGHULI	MIKAKATI	<b>KIASHIRIA CHA</b>		UTE	KELEZA	JI	
				ΜΑΤΟΚΕΟ	2016/ 2017	2017/ 18	2018/ 19	2019/ 20	2020/ 21
	Kuongeza uzalishaji wa tija wa Mifugo kwa 20% ifikapo mwezi juni 2021	Kuongeza uzalishaji na upatikanaji wa nyama bora, ng'ombe na Mbuzi wa maziwa Kutenga ardhi kwa ajili ya malisho	Kufanya uhamilishaji, ununuzi wa madume bora ya Ng'ombe na majogoo Serikali za Vijiji kutenga sehemu ya ardhi yake kwa ajili ya malisho	<ul> <li>Idadi ya Ng'ombe, Mbuzi na Kuku waliohamilish wa</li> <li>Huduma ya uhamilishaji , uwepo wa madume bora na Majogoo.</li> <li>Ardhi iliyotengwa kwa ajili ya malisho</li> </ul>					
		Kujenga uwezo kwa wafugaji 50 "on feedlot system technology"	Kutoa mafunzo ya aspiring kwa wadau wa mifugo	ldadi ya wafugaji walioanzisha mfumo wa ''feedlot''					

Kuboresha	Kujenga/kukarabati	Kutafuta fedha kwa	•	ldadi ya			
miundombinu na	minada 4	ajili ya ujenzi wa		minada			
tekinologia ya		minada		iliyojengwa/ku			
usafirishaji wa				karabatiwa			
mifugo kwa 50%							
ifikapo mwezi juni							
2021.							

Na.	SHABAHA	SHUGHULI	MIKAKATI	K	IASHIRIA CHA	UTEKELEZAJI			JI	
					ΜΑΤΟΚΕΟ	2016/	2017/	2018/	2019/	2020/
		Kujenga uwezo kwa wachakataji/wasindik aji 50 wa ngozi, wasindikaji wa maziwa na nyama	Kutoa mafunzo ya aspiring kwa wadau wa mifugo	•	ldadi ya wakausha ngozi, wasindikaji wa maziwa na nyama	2017	18	19	20	21
	Kuboresha utoaji wa huduma za mifugo kwa 50% ifikapo mwezi juni 2021	Kuimarisha vituo 3 vya maendeleo ya mifugo na maabara katika kata na Wilayal	Kutafuta fedha kwa ajili ya ujenzi wa minada	•	ldadi ya vituo vya maendeleo ya mifugo					
	Kuboresha udhibiti wa magonjwa yatokanayo na mifugo hadi kufikia 50% ifikapo mwezi	Kukarabati majosho 4	Kutafuta fedha kwa ajili ya ujenzi wa minada	•	ldadi ya majosho yaliyokarabati wa					
	juni 2021	Kuendelea kuimarisha mpango wa chanjo kwa mifugo inayoingia Nchini (TADs)	Kampeni ya chanjo	•	ldadi ya mifugo iliyochanjwa					
		Kujenga/kukarabati machinjio 10 kubwa na ndogo	Kutafuta fedha kwa ajili ya ujenzi wa minada	•	ldadi ya machinjio zilizokarabatiw a					
		Kujenga uwezo kwa wataalamu wa mifugo 25 wilayani	Mafunzo ya muda mfupi	•	ldadi ya wataalamu waliopatiwa mafunzo ya					

		muda mfupi			

Na.	SHABAHA	SHUGHULI	MIKAKATI	<b>KIASHIRIA CHA</b>		UTE	KELEZA	JI	
				ΜΑΤΟΚΕΟ	2016/ 2017	2017/ 18	2018/ 19	2019/ 20	2020/ 21
	Utaratibu wa ufuatiliaji na utambuzi wa mifugo (kwa ajili kudhibiti kuenea kwa magonjwa, wizi wa mifugo) katika vijiji ifikapo mwezi juni 2021	Kuanzisha utaratibu wa ufuatiliaji na utambuzi wa mifugo katika vijiji vyote wilayani	Kutafuta fedha kwa ajili ya ujenzi wa minada	<ul> <li>Idadi ya mifugo iliyotambuliwa na kuorodheshwa</li> </ul>					
	Kuongeza/Kuimarish a shughuli za uvuvi katika mashamba ya samaki kwa 20% ifikapo mwezi Juni 2021	Kuwasaidia wafugaji wa samaki kupata vifaranga vya samaki	Kuwapatia wafugaji wa samaki vifaranga	<ul> <li>Idadi ya wafugaji wa samaki wilayani</li> </ul>					

#### SECTOR: LAND DEVELOPMENT

SN	TARGET	ACTIVITIES	STRATEGIES	PERFORMANCE	IMPLEMENTATION				
				INDICATORS	2016/	201	201	2019/	202
					2017	7/20	8/2	2020	0/2
						18	019		021
1	Dermacation	1.To allocate land		1.Zoning of land by					
	of villages	use agriculture,		all socioeconomic					
	land use	grazing land,		sector					
	plan to	residentials,							
	through	industrials							
	participation								
	on agreed								
	village								
	boundaries								
	i.e including								
	all								
	socioecono								
	mic sectors								
		2. to sensitize		2.provide					
		community to		education through					

	identify each	village meetings			
	sector is done by				
	the community to				
	be included to				
	land use map				
	3. erection	3.mapping of land			
	beacons and IPC	use			
2.	-To identify all				
systematic	area owned by				
urban	village				
planning	government				
settlements					
biharamulo					
urban					
Biharamulo					
urban					
wards all					
wards and					
	To organize				
	village meeting				
	for planning and				
	collect their				

	opinios				
	valuation surveys				
	and repoting				
	- to provide				
	awareness on land				
	matters				
3. Increase	-Community				
of Surveyed	mobilization on				
plots from	survey cost				
1200 to	sharing				
20000 by					
June 2020 in					
five (7)					
planning					
areas and					
town					
authority by					
June 2020					
	Use of modern				
	survey equipment				
	Establishment of				
	database on				

	parcels information systems To recruit new staff including town planner and survor				
4. To incresase sensitazatio n on land use to reduce conflicts	To provide village chairmans, land use guidelines -to educate community on land ownership according to land laws -promote community to have customery certificate of occupance	Well informed village leaders to improve awareness and being informed decision maker participatory land surveyed is enhanced			

5. To	-registering all	Appropriate land			
increase	plots in MOLIS	rent revenue			
assessemen t on land rent and understand the coverage of land occupied by community	-using GIS software to identify those plots in maps	Improve effectiveness and keep records update			
6. To	-to review the	Reduce objections			
conduct valuation surveys in urban areas and village centres as tax buildings	existing property records -to capture all buildings through valuation surveys - to set taxable value in each property	To have an updated valuation rolls books Distrubution of property tax bill to increase revenue			

## SEKTA: UJENZI

#### **1.6 MALENGO. D: KUBORESHA HUDUMA ZA KIUCHUMI NA MIUNDOMBINU**

Na	SHABAHA	SHUGHULI	ΜΙΚΑΚΑΤΙ	KIASHIRIA CHA		UT	EKELEZA	AJI 🛛	
				ΜΑΤΟΚΕΟ	2016/	2017/	2018/	2019/	2020/2
					2017	18	19	20	1
	Kuimarisha barabara za Wilaya, Vijiji na Madaraja ili	Kufanya matengenezo ya kawaida ya barabara km 400 hadi kufikia mwezi Juni 2021	Kushirikisha wadau mbalimbali wa maendeleo	ldadi ya kilometa za barabara zilizojengwa					
	ziweze kupitika mwaka mzima kutoka km 258.4km hadi kufikia km	Kufanya matengenezo ya barabara sehemu korofi km 110 ifikapo mwezi Juni 2021	Kushirikisha wadau mbalimbali wa maendeleo	ldadi ya kilometa za barabara zilizojengwa					
	600km ifikapo mwaka 2021	Kufanya matengenezo ya barabara sehemu korofi km 90 ifikapo Juni mwaka 2021	Kushirikisha wadau mbalimbali wa maendeleo	ldadi ya kilometa za barabara zilizojengwa					
		Kupandisha hadhi barabara za kawaida kuwa za lami km10.0 Biharamulo Mjini km 8.0 na Nyakanazi Km2.0 ifikapo mwezi Juni 2021	Kushirikisha wadau mbalimbali wa maendeleo	ldadi ya kilometa za barabara zilizojengwa					

Kujenga i madogo 55 n 23 ifikapo mv 2021		Idadi ya madaraja na kalvati zilizojengwa.		
Kujenga mifum /miundombinu kulinda baraba ifikapo mwezi J 2021.	ya maji wadau <sup>ra</sup> mbalimbali wa	Miundombinu ya kupitisha maji		

Na	SHABAHA	SHUGHULI	MIKAKATI	KIASHIRIA CHA		UT	EKELEZ	AJI	
				ΜΑΤΟΚΕΟ	2016/	2017/	-	2019/	2020/2
					2017	18	19	20	1
	Kuongezeka	Kukarabati majengo ya	Kuendelea	Uwepo wa					
	kwa majengo	utawala na Boma ifikapo	kutenga fedha	majengo					
	ya Makao	mwaka 2021		yaliyokarabatiwa					
	Makuu ya								
	Wilaya								
	kutoka 36	Kusimamia ujenzi wa	Kuendelea	Nyumba za					
	hadi kufikia	nyumba 8 za wakuu wa	kutenga fedha	watumishi					
	44 ifikapo	idara ifikapo mwezi juni		zilizojengwa					
	mwaka 2021	2021							
	111Waka 2021	Kuendelea kukarabati	Kuendelea	Uwepo wa					
		majengo ya utawala kwa	kutenga fedha	majengo					
		kuweka umeme ifikapo	_	yaliyokarabatiwa					
		mwezi juni 2021.							
		Kusimamia ujenzi wa	Kuendelea	Kuwepo stendi 4					
		stendi 4 mpya za mabasi	kutenga fedha	mpya					
		katika maeneo ya		zilizojengwa					
		Nyakanazi, Biharamulo , Nemba and Kabindi							
		ifikapo mwezi Juni 2021							
		Kusimamia ujenzi wa	Kuendelea	Kuwepo kwa					
		majengo ya mikutano 2	kutenga fedha	majengo 2 ya					
		katika maeneo ya	kutenga leuna	mikutano					
		Nyakanazi na Biharamulo		IIIKULAIIO					
		Mjini ifikapo mwezi Juni							
		2021							
		Kusimamia ujenzi wa	Kuendelea	Uwepo wa					
		maduka katika stendi za	kutenga fedha	maduka					
		Biharamulo , Kabindi,							

Nemba na Nyakanazi ifikapo juni 2021		yaliyojengwa			
Kukarabati/ujenzi wa yadi ya kupaki magari Makao makuu	Kuendelea kutenga fedha	Yadi ya magari			

Na	SHABAHA	SHUGHULI	MIKAKATI	KIASHIRIA CHA		UT	EKELEZ	AJI	
l.				ΜΑΤΟΚΕΟ	2016/	2017/	2018/	2019/	2020/2
-					2017	18	19	20	1
		Kusaidia ujenzi wa nyumba za kupangisha za Shirika la Nyumba la Taifa katika maeneo ya Biharamulo Mjini na Nyakanazi ifikapo mwezi Juni 2021	Kuendelea kutenga fedha	Kuwepo kwa nyumba za Shirika la Nyumba la Taifa					
		Kusaidia uwekaji wa taa za barabarani katika mitaa 25 biharamulo Mjini ifikapo mwezi Juni 2021	Kuendelea kutenga fedha	Taa za Mitaa					
	Kuboresha magari na Mitambo ya Wilaya ifikapo	Kuendelea kufanya matengenezo ya magari yote ifikapo mwezi June 2021	Kuendelea kutenga fedha	Magari yaliyotengenezw a					
	mwaka 2021	Kuwezesha ununuzi wa magari 7 hadi kufikia mwezi juni 2021	Kuendelea kutenga fedha	Magari yaliyonunuliwa					
		Kuendelea kufanya matengenezo ya magari na mitambo ifikapo mwezi juni 2021	kutenga fedha	Magari yaliyofanyiwa matengenezo					
	Kuboresha mazingira ya ufanyaji kazi kwa watumishi 9	Kuendelea kuajiri wahandisi na mafundi mchundo wa umeme ifikapo mwezi Juni 2021	Kuendelea kutenga fedha	Watumishi walioajiriwa					

ifikapo				
mwaka 2021				

Na	SHABAHA	SHUGHULI	ΜΙΚΑΚΑΤΙ	KIASHIRIA CHA		UT	EKELEZA	JI	
				ΜΑΤΟΚΕΟ	2016/	2017/	2018/	2019/	2020/2
-					2017	18	19	20	1
		Kumwezesha fundi mchundo wa umeme kuhudhuria mafunzo mafupi ifikapo mwezi Juni 2021	Kuendelea kutenga fedha	ldadi wa watumishi waliohudhuria mafunzo					
		Kuendelea kufanya ufuatiliaji wa shughuli za barabara ifikapo mwezi Juni 2021	Kuendelea kutenga fedha	Taarifa za Ukaguzi					
	Kupunguza maambukizi ya HIV/AIDS mahali pa kazi ifikapo mwezi Juni 2021	Kuendesha semina ya siku 5 kwa wafanyakazi wa barabara na wakandarasi 200 na vibarua juu ya madhara, maambukizi na kinga dhidi ya ugonjwa wa UKIMW/ HIV/AIDS ifikapo mwezi Juni 2021	Kuendelea kutenga fedha	Idadi ya Washiriki					

# 1.7 OBJECTIVE E: MANAGEMENT OF NATURAL RESOURCES AND ENVIRONMENT IMPROVED

#### SECTOR: NATURAL RESOURCES

S	TARGET	ACTIVITY	STRATEGI	PERFORMAN			IMLEME	NTATION	
N			ES	CE INDICATOR	201 6/2 017	201 7/2 018	2018/ 2019	2019/2 020	2010/202 1
1	Forest Reserves	To establish CBFM	Involve 						
	Management	and JFM for 80	community,						
	improved by	villages	Laws and						
	2021		bylaws						
			enforcemen						
			t, involve						
			donors, and						
			Project						
			proposal						
			writing						
		To facilitate							
		preparation of forest							

		management plan in 17 wards				
		To facilitate formulation of environment villages comittees				
		To identify the potentials forest areas for reserves				
З	Tourism sector in	To identify the				
	the district	traditional and				
	improved by	attacting areas for				
	increasing	tourism including				
	number of	wildlife, green lands				
	promoted and	and waterfalls				
	developed tourist					
	attraction sites					
	<mark>by 2021</mark>					

Number of	To establish 2 wildlife				
Human pouching	management areas				
from wildlife	by June 2021				
reduced by 2021					
	To demarcate 2				
	wildlife sites by June				
	2021				
	To formulate village				
	souts (VGS) by June				
	2021				
	To conduct				
	community				
	awareness raising on				
	wildlife protections by				
	June 2021				
	To conduct patrols to				
	game reserves and				
	other areas by June				
	2021				

District council	To campaign each	
and peoples	household to	
livelihood	establish tree	
income improved	nurseries	
by increasing		
number of trees		
planted from	To provide training on	
to	planting trees by June 2021	
and		
district council		
plantation areas		
from ha to		
ha by 2021.		
	To facilitatetree	
	planting in council	
	plots and community	
	owned plots by June	
	2021	
Production of	To establish 6	
honey and by	managed bees	
products	aperies (manzuki) by	
increased from	June 2021	
-		

tones to					
tones by 2021					
	To facilitate				
	dissemination of				
	processing				
	techniques and				
	proper facilities to 40				
	bee keeping groups				
	by June 2021				

# **1.8 OBJECTIVE F: SOCIAL WELFARE, GENDER AND COMMUNITY EMPOWERMENT IMPROVED**

#### SECTOR: COMMUNITY DEVELOPMENT

S	TARGETS	ACTIVITIES	STRATEGI	PERFOMANCE		IMPL	EMENT	ATION	
N			ES	INDICATORS	201	2017 /	201	2019	2020/
					6 /	2018	8/	1	2012
					201		201	2020	
					7		9		
1	Children's rights and	To conduct training	Involve	Number training					
	family welfare in the	on children rights	stakeholde	conducted					
	society promoted and	to 17 WEOs, 79	rs and						
	safeguarded from 80	VEOs and 23	community						
	villages by 2021	Councilors by June							
		2021.							
2	Income generating	To mobilize and		Number of income					
	groups increased from	form 70 income		generating groups					
	930 groups to 1280 by	generating groups		formed					
	2021.	annually by June							
		2021							
		To mobilize	Involve	Number of VICOBA					
		community from	community	formed					
		79 villages and	and						
		facilitate formation	stakeholde						
		of VICOBA groups	rs						
		from 0 to 79							

S	TARGETS	ACTIVITIES	STRATEGI	PERFOMANCE		/ 2018 8/ / 2012 01 201 2020			
N			ES	INDICATORS	201	2017 /	201	2019	2020/
					6 /	2018	8/	1	2012
					201		201	2020	
					7		9		
		groups by June							
		2021							
		To conduct train on	Involve	Number of groups					
		entrepreneurship	community	trained on					
		skills in income	and	entrepreneurs skills					
		generating groups	stakeholde						
		from 79 villages	rs						
		annually by June							
		2021							
		To conduct train on		Number of women					
		business record		groups trained on					
		keeping to 85		record keeping					
		women economic							
		groups annually							
		by June 2021							
		To conduct		Monitoring reports					
		monitoring of							
		income generating							
		groups by June							

S	TARGETS	ACTIVITIES	STRATEGI	PERFOMANCE					
N			ES	INDICATORS	201	2017 /	201	2019	2020/
					6 /	2018	8/	1	2012
					201		201	2020	
					7		9		
		2021							
		To provide loans to		Number of groups					
		1280 registered		provided soft loans					
		economic groups							
		by June 2021							
		To conduct project	Involve	Number of projects					
		evaluation and	community	assessed and					
		assessment of	,	approved					
		business viability	stakeholde						
		to 1280 economic	rs and						
		groups from each	HoDs						
		village annually by							
		June 2021							
	Women involvement	To sensitize 80		% number of women					
	and gender	Community		involve in decision					
	participation in	villages on women		making					
	decision making and	participation in							
	Development	decision making							
	enhanced by June	and on economic							

S	TARGETS	ACTIVITIES	STRATEGI	PERFOMANCE		IMPL	EMENT	ATION	
N			ES	INDICATORS	201	2017 /	201	2019	2020/
					6 /	2018	8/	1	2012
					201		201	2020	
					7		9		
	2021	activities at							
		community level							
		by June 2021							
		To sensitize and		Number of national					
		mobilize		ceremonies					
		community to		conducted					
		participate on 4							
		national							
		ceremonies yearly							
		ie.HIV/AIDS, African							
		Child, World							
		Women and Family							
		day by June 2021							
	Community based	To mobilize		Number of village					
	construction project,	resources in terms		and ward offices					
	promotion of rural	of material and		constructed					
	housing improvement,	funds for							
	facilitation and	construction of 2							
	training on the use of	village and 2 ward							

S	TARGETS	ACTIVITIES	STRATEGI	PERFOMANCE		IMPL	EMENT	ATION	
N			ES	INDICATORS	201	2017 /	201	2019	2020/
					6 /	2018	8/	1	2012
					201		201	2020	
					7		9		
	appropriate	offices annually by							
	technology through	June 2021							
	building brigades								
	enhanced by 2021								
		To conduct training		Number of Artisan					
		and sensitization of		trained					
		artisans on housing							
		improvement and							
		household income							
		generating by June							
		2021							
		To facilitate		Number of youth					
		Training and		groups trained on					
		supervision of		interlocking blocks					
		youth groups on		production					
		inter-locking blocks							
		production and							
		building							
		construction							

S	TARGETS	ACTIVITIES	STRATEGI	PERFOMANCE		2018 8/ / 2012			
N			ES	INDICATORS	201	2017 /	201	2019	2020/
					6 /	2018	8/	1	2012
					201		201	2020	
					7		9		
		through building							
		brigades by June							
		2021							
	Coordination of other	Conduct quarterly		Quarterly meetings					
	development partners	meeting of leaders		reports					
		from CSos,NGOs							
		organizations							
		annually by June							
		2021							
		To facilitate		Development report					
		preparation of		from development					
		development		partners					
		reports from							
		stakeholders							
		( development							
		partners) quarterly							
		by June 2021							

## **1.9 OBJECTIVE G: EMERGENCE PREPAREDNESS AND DISASTER MANAGEMENT IMPROVED**

S	TARGETS	ACTIVITIES	STRATEGIE	PERFOMANCE		IMPL	EMENT	ATION	
N			s	INDICATORS	2016	2017	201	2019	2020/
					1	1	8/	1	2012
					2017	2018	201	2020	
							9		
1	Health facilities	Kuweka shughuli							
	equipped with	<mark>za kupambana na</mark>							
	emergency	<mark>magonjwa ya</mark>							
	preparedness and	<mark>mlipuko/ajali n.k</mark>							
	disaster management								
	equipments improved								
	from% to%								
	by 2021								
	Cofety and receive								
2	Safety and rescue	lkitokea janga la							
	serviced for families	<mark>moto, mafuriko,</mark>							
	affected by disasters	<mark>upepo –kitongo</mark>							
	ensured by 2021	<mark>cha maafa/ idara</mark>							
		<mark>zinatakiwa kuweka</mark>							
		angalau activity ya							
		<mark>kukabiliana na</mark>							
		janga							

## **1.10 OBJECTIVE H: GOOD GOVERNANCE AND ADMINISTRATIVE SERVICES ENHANCED**

#### **SECTOR: FINANCE AND TRADE**

S	TARGETS	ACTIVITIES	STRATEGI	PERFOMANCE		IMPL	EMENT	ATION	
N			ES	INDICATORS	201	2017 /	201	2019	2020/
					6 /	2018	8/	1	2012
					201		201	2020	
					7		9		
1	Unqualified audit	To prepare annual	Involve	Financial statement					
	reports acquired by	Financial	HoDs, RAS	report					
	council annually by	statements	and CAG						
	2021	according to IPSAS							
		by June 2021							
		To conduct short		Number of staff					
		and long courses		attended short and					
		to 5 staff by June		long courses					
		2021							
		To submit financial		Date of submission					
		reports before due		report					
		date by June 2021							
		To conduct 10		Number of staff					
		days training to 15		trained on IPASAS					

S	TARGETS	ACTIVITIES	STRATEGI	PERFOMANCE		IMPL	EMENT	ATION	
N			ES	INDICATORS	201	2017 /	201	2019	2020/
					6 /	2018	8/	1	2012
					201		201	2020	
					7		9		
		staff on IPSAS		report preparations					
		financial							
		statements							
		preparations by							
		Jun 2021							
2	Council own sources	To create 20 new							
	collection increased	revenue sources							
	from Tshs	by June 2021							
	1,591,906,000.00 to								
	4,500,000,000.000 by								
	2021								
		To review the							
		existing revenue							
		sources by June							
		2021							
		To conduct							
		training and							
		seminars to							
		businessmen on							
		important of tax							

S	TARGETS	ACTIVITIES	STRATEGI	PERFOMANCE		IMPL	EMENT	ATION	
N			ES	INDICATORS	201	2017 /	201	2019	2020/
					6 /	2018	8/	1	2012
					201		201	2020	
					7		9		
		payment by June							
		2021							
		To collect							
		revenues from the							
		existing and new							
		sources of							
		revenues using							
		EFD's by June							
		To renovate and							
		rehabilitate the							
		existing revenue							
		sources							
		To facilitate							
		internal control							
		system on							
		revenue collection							
		To conduct follow							
		up on revenue							
		collection sources							
		by June 2021							
		To recruit staff by							

S	TARGETS	ACTIVITIES	STRATEGI	PERFOMANCE		IMPL	EMENT	ATION	
N			ES	INDICATORS	201	2017 /	201	2019	2020/
					6 /	2018	8/	1	2012
					201		201	2020	
					7		9		
		June 2021							
	Government	To facilitate							
	Accounting Procedures	internal control							
	adhered and	system on							
	strengthened by 2021	financial							
		management							
		procedures by							
		June 2021							
		To facilitate							
		payments done							
		on time through							
		approved budget							
		by June 2021							
		To facilitate							
		Settlement of							
		bank transaction							
		fee & bank							
		reconciliation							
		monthly by June							
		2021							
		To conduct							

S	TARGETS	ACTIVITIES	STRATEGI	PERFOMANCE		IMPL	EMENT	ATION	
N			ES	INDICATORS	201	2017 /	201	2019	2020/
					6 /	2018	8/	1	2012
					201		201	2020	
					7		9		
		capacity Building							
		on financial and							
		material							
		management at							
		17 Ward and 80							
		Village levels by							
		June 2021							

### SECTOR: PROCUREMENT UNIT

S	TARGETS	ACTIVITIES	STRATEGIE	PERFORMANCE	IMPLEMENTATION					
N			s	INDICATORS	201	2017 /	201	2019	2020/	
					6 /	2018	8/	1	2012	
					201		201	2020		
					7		9			
1	Government	To prepare 4	Involve	Availability of						
	Procurement	quarterly, 2 semi-	HoDs	Procurement plans						
	procedures adhered	annually and 1								
	and strengthened to	annual								

S	TARGETS	ACTIVITIES	STRATEGIE	PERFORMANCE		IMPL	EMENT	ATION	
N			s	INDICATORS	201	2017 /	201	2019	2020/
					6 /	2018	8/	1	2012
					201		201	2020	
					7		9		
	13 departments and 6	procurement							
	units by 2021	plans.							
		Prepare 4	Involve	Availability of					
		quarterly reports	HoDs	reports					
		annually by June							
		2021							
		To facilitate		Number of staff					
		training of tender		trained					
		Board/PMU							
		members ,Heads							
		of Departments							
		and councilors on							
		new act and							
		regulations by							
		June 2021							
		To facilitate		Staff recruited					
		recruitment of two							
		staffs by June							
		2021							

## SEKTA : MIPANGO , UFUATILIAJI NA TAKWIMU

Na	SHABAHA	SHUGHULI	MIKAKATI	KIASHIRIA		U.	TEKELEZ	ZAJI	
				СНА	2016/	2017/	2018/	2019/	2020/21
				ΜΑΤΟΚΕΟ	2017	18	19	20	
1	Kuhakikisha Mpango kabambe wa Mipango na Bajeti ya Maendeleo ya unatekelezwa ifikapo Juni 2021.	Kuandaa mpango na Bajeti ya Maendeleo kila mwaka hadi ifikapo Juni 2021 Kufanya mapitio ya mipango ya O & OD ya Vijiji 80 kila mwaka ikiwa ni pamoja na Mamlaka ya Mji Mdogo wa Biharamulo ifikapo Juni 2021	Kuwashirikisha wakuu wa idara na Vitengo na wadau mbalimbali wa maendeleo katika maandalili ya Mpango na Bajeti , Kushirikisha uongozi wa Vijiji na Kata	Uwepo wa nyaraka za Mpango na Bajeti Uwepo wa mipango ya O&OD					
		Kufanya warsha na mikutano ya wadau wa maendeleo 150 wakati wa upangaji mipango na Bajeti	Kushirikisha wadau wa maendeleo	Mikutano ya Wadau wa Maendeleo					

Na	SHABAHA	SHUGHULI	MIKAKATI	KIASHIRIA		UTEKELEZAJI				
.				СНА	2016/	2017/	2018/	2019/	2020/21	
				ΜΑΤΟΚΕΟ	2017	18	19	20		
		Kufanya Mapitio	Kushirikisha	Mikutano ya						
		ya Mpango	wadau wa	Wadau wa						
		Mkakati wa	maendeleo	Maendeleo						
		Halmashauri								
		ifikapo mwezi								
		Juni 2021								

				KIASHIRIA		U	<b>FEKELE</b>	ZAJI	
Na	SHABAHA	SHUGHULI	ΜΙΚΑΚΑΤΙ	СНА	2016/	2017/	2018/	2019/	2020/21
•				ΜΑΤΟΚΕΟ	2017	18	19	20	
2	Kusimamia	Kufanya ufuatiliaji na	Kuwashirikisha	Uwepo wa					
	kwa ufanisi	Tathmini ya utekelezaji wa	Wakuu wa idara	taarifa za					
	utekelezaji	miradi ya Maendeleo kwa	wenye miradi	ukaguzi					
	wa miradi	kuwashirikisha Kamati ya							
	уа	Fedha, Mipango na Uongozi							
	Maendeleo	pamoja na Wakuu wa Idara							
	ifikapo Juni	Kuwezesha watumishi 3	Kuendelea	ldadi ya					
	2021	kuhudhuria mafunzo ya	kutenga fedha	watumishi					
		muda mfupi kuhusu		waliopata					
		ufuatiliaji na Tathmini wa		mafunzo					
		miradi ya Maendeleo							
		Kuandaa taarifa za	Kuwashirikisha	Uwepo wa					
		Maendeleo kila robo mwaka	Wakuu wa idara	taarifa za kila					
		na mwaka ifikapo Juni 2021	na wadau	robo mwaka na					
			wengine wa	mwaka					
			Maendeleo	<b>T</b>					
		Kusaidia kutolewa kwa	Kuwashirikisha	Taarifa za					
		fedha asilimia 50% za LGDG	Wakuu wa idara	kutolewa kwa					
		kusaidia ukamilishaji wa		fedha					
		miradi ya Maendeleo ngazi							
		ya Vijiji 80 ifikapo mwaka							
		2021 Kugawa fedha katika	Kuwashirikisha	Taarifa za					
		-	Wakuu wa idara	kutolewa kwa					
		idara 13 na vitengo 6	Wakuu wa luara						
		wakati wa bajeti kila		fedha					
		mwaka ifikapo mwaka							
		2021							
		Kuaandaa maandiko	Kuwashirikisha	Uwepo wa					

Na				KIASHIRIA		U	<b>TEKELEZ</b>	ZAJI	
	SHABAHA	SHUGHULI	ΜΙΚΑΚΑΤΙ	СНА	2016/	2017/	2018/	2019/	2020/21
•				ΜΑΤΟΚΕΟ	2017	18	19	20	
		mbalimbali ya miradi ya	Wakuu wa idara	maandiko					
		Maendeleo kama fursa ya		kama fursa ya					
		Maendeleo Wilayani		Maendeleo					
		ifikapo Juni 2021							

Na	SHABAHA	SHUGHULI	ΜΙΚΑΚΑΤΙ	KIASHIRIA		U	<b>FEKELE</b>	ZAJI	
				СНА	2016/	2017/	2018/	2019/	2020/21
				ΜΑΤΟΚΕΟ	2017	18	19	20	
4	Kuimarish	Kuhakikisha Mfumo wa	Kuwashirikisha	Uwepo wa					
	a benki ya	kukusanyia Takwimu ya	Wakuu wa idara,	mfumo wa					
	Takwimu	LGMD ifikapo mwezi Juni	Mkoa na	kukusanyia					
	ifikapo	2021	TAMISEMI	takwimu wa					
	mwezi			LGMD					
	Juni 2021	Kukusanya takwimu na	Kuwashirikisha	Taarifa za					
		kuboresha takwimu za	Wakuu wa idara,	LGMD					
		LGMD kila mwaka ifikapo	Mkoa na						
		mwezi Juni 2021	TAMISEMI						
		Kuhuisha taarifa za	Kuwashirikisha	Uwepo wa					
		wasifu wa uchumi na	Wakuu wa idara	taarifa ya					
		kijamii kila mwaka ifikapo		wasifu wa					
		mwezi Juni 2021		kiuchumi na					
				kijamii					
		To establish special room	Kuwashirikisha	Uwepo wa					
		for council data bank by	Wakuu wa idara	Benki ya					
		June 2021		Takwimu na					
				taarifa					

#### SECTOR: HUMAN RESOURCE AND ADMINISTRATION

## **OBJECTIVE: ENHANCE GOODGOVERNANCE AND ADMINISTRATIVE SERVICES**

S	TARGET	ΑCTIVITY	STRATEGI	PERFORM		IML	EMENT	ATION	
N			ES	ANCE INDICATO	201	201	201	201	2020
					6/2	7/2	8/20	9/20	/202
				R	017	018	19	20	1
1	Condusive	To support	Involve	Number of					
	Working	Construction of 5	community	Ward					
	environment and	Ward Offices	and	Offices					
	staff welfare to		stakeholder	Constructe					
	Administration		S	d					
	Staff ensured by								
	90%								
		To Support	Involve	Presence					
		Construction of 10	village	of 10					
		Village Offices	governmen	Village					
			t,	Offices					
			community	constructe					
			and	d 2021					
			stakeholder						

	S				
To facilitate		Availability			
procurement of office		of			
furnitures and		sufficient			
accessories for		office			
Administration offices		furnitures			
		and			
		accessorie			
		S			
To facilitate Office		Supply of			
Utilities		office			
		equipment			
		s and			
		other			
		services			
To facilitate security		Namber of			
services for 4 Head		Security			
Quarter Offices		services			
		hired			
To facilitate 15		Meeting			
Council Management		Minutes			
Team meetings, 2					
workers Council					

		Meetings, 30				
		Statutory Councilors				
		meetings, and 4				
		intergirity Committee				
		meetings for each				
		year.				
		To facilitate operation	Meeting			
		of Biharamulo	Minutes			
		Township Authority				
2	Qualified staff	To conduct training to	Training			
	increased in the	24 Councillors on	Report			
	Council from	Good governance				
	2210 to 2915 by					
	2021					
		To Conduct training	Training			
		for 79 village	Report			
		Chairpersons on their				
		responsibilities				
		To facilitate short	Staff			
		term training for 15	Trained			
		Administration staff.				
		To conduct staff audit	Staff			
		and updating	 Audited			

seniority list	reports
To facilitate 2	Number of
Recruitment Board	staff Hired
meetings	and
	Promoted
	as per
	Meeting
	Minutes
To facilitate 1 staff to	Number of
follow-up	Vacacies
employment permits	Requested
and staff circulars	and
	Approved
To facilitate induction	Number of
course for 705 new	New recrut
recruits	trained
To facilitate training	Number of
on OPRAS for Council	staff
staff	trained

	To conduct Training	TNA and			
	Needs Assessment	CBP in			
	and prepare a	place			
	Comprehensive				
	Capacity Building				
	Plan				
Community	To conduct 10 days				
participation in	training on Good				
decision making	governance to 80				
increased from	village Governments				
meetings to	and 17 WDCs by June				
meetings	2021				
by 2021.					
	To purchase quality				
	notice boards in 17				
	wards and 80				
	villages by June 2021				
	To facilitate 80				
	village leaders to				
	conduct statutory				
	meetings by June				
	2021				

To conduct				
monitoring and				
Supervision statutory				
meetings villages by				
June 2021				

#### **SECTOR: LEGAL**

## **OBJECTIVE: GOODGOVERNANCE AND ADMINISTRATIVE SERVICES**

S	TARGET	ΑCTIVITY	STRATEGI	PERFORM	IMLEMENTATION				
N			ES	ANCE	201	201	201	201	2010
				INDICATO	6/2	7/2	8/20	9/20	/202
				R	017	018	19	20	1
1	Council legal	To train 80 Village							
	rights and	Executive Officers							
	enforcement of	and 17 Ward tribunal							
	bylaws enhanced	members on Village							
	by 2021	bylaws enforcement							
		by June 2021							

2	To facilitate 80 villages to prepare village bylaws by June 2021				
	To represent the Council for mentioned cases by June 2021				
	To prepare contracts for various projects and services by June 2021				
	To facilitate management of contracts by June 2021				
	To facilitate establishment of ward tribunals by June 2021				

SECTOR: TEHAMA

# **OBJECTIVE: GOODGOVERNANCE AND ADMINISTRATIVE SERVICES**

S	TARGET	ΑCTIVITY	STRATEGI	PERFORM		IMLEMENTATION				
N			ES	ANCE	201	201	201	201	2010	
				INDICATO	6/2	7/2	8/20	9/20	/202	
				R	017	018	19	20	1	
1	Effectiveness	To prepare , launch	Involve	Availability						
	information	and update quarterly	stakeholder	of updated						
	dissemination	council website by	S	website						
	and Public	June 2021								
	Relations									
	strengthened by									
	2021.									
		To prepare leaflets	Involve	Number of						
		and news papers	Hods	leaflets						
		which advertise the		and news						
		council to public		paper						
		annually by June		prepared						
		2021								
		To prepare press	Involve	Number of						
		Release/press	HoDs,	press						
		conference on how	media and	release						
		the Council is	stakeholder	conducted						
		performing its								

		objective by June	S				
		2021					
		To facilitate	Involves	Tv and			
		establishment of	stakeholds	radio			
		council radio and TV		establishe			
		transmission by June		d			
		2021					
2	Application of ICT	To facilitate	Involve	Number of			
	at 13	Maintenance of	HoDs	computers			
	departments and	computers, and		and			
	6 sections in the	accessories by June		accessorie			
	council enhanced	2021		S			
	by June 2021			maintained			
		To facilitate ICT	Involve	Application			
		systems	RS,HODs,	& use of			
		(EPICOR,LAWSON,	stakeholder	ICT			
		PlanRep, LGMD,	s and	systems			
		NAFOBEDA, etc) are	PoRALG				
		in use by June 2021					
		To conduct quarterly	Involve	Number of			
		training to update the	HoDs and	training			
		staff on the use of IT	stakeholder	conducted			

	facilities to HoDS and	S				
	other Council staff					
	concerning the use,					
	control and safe					
	keeping of IT soft					
	ware and hard ware					
	by June 2021					
	To recruit 2 IT	Involve	Staff			
	specialists by June	PoRALG	recruited			
	2021					